## IDP Rising Schools Program Survey Report For Tranche 3 Schools Assessed



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## 1.0 Introduction

The zeal and anxiety of every society is getting good quality education for its citizens to help propel rapid economic development. Stakeholders of education in Ghana have such high expectations to improve on the basic education in the country. The IDP Rising Schools Program, which has been developed and implemented by the IDP Foundation, Inc., Opportunity International and Sinapi Aba Trust, seeks to support the growing number of deprived (low-income) private schools in Ghana through capacity-building and financial services With the sole aim of contributing to quality education delivery in Ghana. In 2009. IDP Foundation, Opportunity International and Sinapi Aba Trust introduced a private schools support scheme where credit is giving to deprived private schools and gave out the first round of loan facilities to the schools. This group makes up the third of three tranches that have received support in the form of loans to implement certain school activities and projects to improve teaching and learning in their respective schools and track evidence of its outcomes.

#### 1.1 Purpose of the Report

The purpose of the study is to assess the effects of the Tranche 3 schools located in the Brong Ahafo and Western regions. This was done in collaboration with Education Assessment Research Centre (EARC), a local research firm with extensive experience in conducting analytical research activities. This is done one year after schools have received loans. Before the intervention a baseline is conducted on all prospective schools to determine their status. The assessment consists of both quantitative and qualitative surveys. It is hoped that the qualitative study will clarify any ambiguity in the quantitative survey. This report covers 27 Tranche 3 schools with the outcomes described in detailed below.

#### 1.2 Focus Areas

This report, covering 27 out of the 48 Tranche 3 schools in total at baseline is structured along the objectives and intervention activities and training needs of the beneficiary schools. Nine tranche three schools are classified as schools without loans as at time of study (It is possible some schools opted out or were not selected after baseline information was gathered). The objectives of the program is to improve the quality of education school proprietors can offer their students, increase sustainability (and profitability), achieve gender parity, increase enrollment. These include Enrolment trend, School Needs, Teacher Attitudes, Studies, Academic Performance, Effective school

management and Stakeholder Participation/Sustainability of the intervention.

The tranche three Program covers two regions in Ghana, namely Brong Ahafo and Western regions as shown in the table1 below

Table 1: Tranche 3 Schools Assessed between July 2012 and October 2012

Region	School	
	Hopeland International	
	Holy Child Preparatory and JHS	
	Harvard International	
	Ayomso Hope Preparatory	
Brong Ahafo	Royal International	
	Victory Preparatory	
	Sweet Mother Educational Complex	
	Asunafo Educational Complex	
	Evergreen Preparatory School	
	New Love Preparatory	
	Cambridge International	
	God is Power Preparatory	
	Royal Academy Institute	
	Progress Preparatory and JHS	
	Essence Preparatory	
	GYABDAS School Complex	
	Mighty Arm Preparatory	
Western	Good News International School	
VVESIEIII	Yaa Baa Preparatory and JHS	
	Advance International and Orphanage	
	Happy Home Preparatory and JHS	
	Corsa Preparatory and JHS	
	Hillary Clinton International	
	God Bless Preparatory	
	Be-Humble Preparatory and JHS	
	Living Stone Preparatory	
	Lucky Child Preparatory School	

## 2.0 Methodology

The study was based on both quantitative and qualitative surveys. The study adopted focus group discussions with proprietors, parents and teachers. This was to help validate responses during the quantitative survey. The focus group was basically adopted to gather detailed information to help understand how the private schools are managed, with regard to governance, roles of proprietors, head teacher, and teacher support in improving quality education. This survey was led by Education Assessment and Research Centre. The subsections below provide background to the data collection instruments, data collection, data



quality assurance, and some challenges encountered during the study.

#### 2.1 Instrumentation

The study used a more qualitative approach compared to the baseline by listening to the views of several layers of stakeholders within the project in order to gauge the future feasibility of designing and sustaining focused educational change processes and results. A key element of the approach was to listen to the key stakeholders and beneficiaries of the program in terms of their expectations and approaches. The report is therefore a synopsis of some of the main highlights from this study and provides guidelines for ensuring that the concept of the project is able to achieve IDP Foundation and Sinapi Aba Trust programming efforts in the future.

The Study involved different baseline and follow up reports methods including tranches 1 and 2 reports Field data collection on 3 sets of tranches – tranche I, 2 and 3 schools.

### 2.2 Data analysis and report writing

The qualitative portion of the study was conducted with three data collection instruments (Proprietors' Interview Guide, Teachers' Discussion Guide, Parents' Discussion Guide) to help collect data that shows the outcomes of the IDP Rising Schools Program to date. The exercise was also to provide additional information to guide and fine tune IDP Rising Schools intervention activities. All three instruments used were adapted by EARC to meet the requirements of the intervention. EARC, in addition to the qualitative instruments also conducted a quantitative survey by adapting and using the IDPRS baseline survey questionnaire to assess any changes that have taken place after they received the training and loan facilities. This covers a host of issues as analyzed and presented in the tables in the report.

### 2.3 Data Collection Training

Eight data collectors received extensive training on the instruments and in data collection. There was a one-day and two-day training workshop on quantitative and qualitative data collection, respectively. The training was led by Justice Agyei-Quartey, who has extensive experience in monitoring and evaluation and research and training of data collectors.

### 2.4 Data Quality and Assurance

The EARC research team took steps to ensure data quality during instrumentation, data collection (as indicated above), cleaning, data entry, and data analysis. After data entry, the officials of EARC randomly sampled 10% of each category of data to perform data quality check. This was used to match the electronic record against the instrument. Data from this study consists of qualitative data from the interviews, focus group discussions and review of school documents, such as registers, lesson notes, etc. Data triangulation from different target groups was used throughout the analysis. To ensure validity, the data collection instruments were all finalized through reviews, validation, and refinement. The questions and the content were focused on the IDP Rising Schools' proprietor training contents and program objectives.

In addition, when asked about issues there were follow-up questions that required some specific information about dates, topics, attendance. When no specifics could be provided, either no record was maintained or the reported activities might not have occurred; therefore, the information was not considered.

Throughout the data collection, EARC provided field supervision and monitoring to ensure that a common data collection procedure was applied. EARC ensured a daily de-briefing session during the data collection period to guarantee data quality.

## 3.0 Survey Results

With regards to tranche 3, the intervention has technically run for less than one year. Taking this into account though some of the schools are now picking up, their performance, looking at the general picture, looks impressive.

The assessment looked basically at how the program has performed compared to the pre intervention era. The section below presents the findings related to the program activities. The assessment results from the 27 out of the 48 tranche 3 schools largely showed some level of outcome for the IDP Rising Schools Program. The baseline looked at 25 schools. Lucky Child Preparatory School in the Western region could not be assessed at baseline. However, once they have been part of the implementation process, it is only ideal and necessary to add to results of schools assessed.

#### 3.1 Results and Achievements

The assessment report depicts basic results for the intervention focus areas.

The tables presented in this report focus on intervention areas in terms of achievements

The tables presented in this report focus on intervention areas in terms of achievements since the start of the program for tranche 3 schools

Table 2: Registration status with Ghana Education Service (GES)

Registered with Ghana Education Service	Pre Intervention N=25	Post Intervention N=27
Yes	19 (76.0%)	23 (85.2%)
No	6 (24.0%)	4 (14.8%)

The table above shows the distribution of schools registered with the Ghana Education Service. The table 2 above depicts that 19 (76%) of the 25 schools at baseline had registered with the Ghana Education Service as compared to 23 (85.2%)at the follow up study stage. This shows that the training and sensitization efforts of the program have resulted in the level of change regarding the registration with the Ghana Education Service as the Administration and management of education in Ghana. Among the schools that had not registered at the time of the study are New Love Preparatory, GYABDAS School Complex, God Bless Preparatory and Lucky Child Preparatory Schools. It is hoped that these schools will, as a matter of urgency, make efforts to get registered with the Ghana Education Service to complete the process of establishing private schools in Ghana

Table 3: Registered with Ghana Registrar of Companies

Registered with	Pre Intervention	Post Intervention
<b>Ghana Registrar of</b>	N=25	N=27
Companies		
Yes	8 (32.9%)	11 (44%)
No	17 (68.0%)	14 (56%)

The survey also sought to inquire from the schools their registration status with the Ghana Registrar of Companies, which provides the certificate to commence business in Ghana. Though the schools are seen as supporting the achievement levels of Ghanaian children in terms of education delivery, the proprietors also are running the schools from a business point of view and it is important that, especially where loans are granted to these schools to see whether they have met the requirement of operating as a business entity in Ghana. The results showed that 11 (44%)of the schools who responded are registered with the Registrar General's Department to operate business in Ghana as compared to 8 (32.9%) of schools at baseline. Two schools; Harvard International in the Brong Ahafo and Happy Home Academy in the Western region could not provide information on the registration status of the schools.

**Table 4: School Management Committee** 

SMC in place	Pre Intervention	Post Intervention
	N=25	N=26
Yes	16 (64.0%)	14 (53.8%)
No	9 (36.0%)	12 (46.2%

The Ministry of Education in 1995 made known its intention to ensure that parents' voices in particular are heard in matters related to children's education. Through a Regulation under the Ghana Education Service Act (Act 506) of 1995, the School Management Committee (SMC) was introduced. This is a school-community-based institution aimed at strengthening community participation and mobilization for education delivery in Ghana and operates directly under the District Education Oversight Committee (DEOC). This body is made up of a group of people who promote the best interest of the school and ensures that the learners in a particular school receive the best education possible. Members of the SMC represent the school as well as the community. As a result each school is mandated to have this body formed and made operational. The study therefore sought to find out how it operates in the private schools under tranche three. Table 4 above shows that though, not all the schools have SMC a great number of them have it in place. It also shows that the number of schools with SMC as at baseline has reduced. As shown above 13 schools, constituting 53.8% of schools responding have SMC in place as compared to 16 (64.0%) at pre intervention. These schools (New Love Preparatory, Progress Preparatory and JHS, Mighty Arm Preparatory, Good news International, Yaa Baah Preparatory and JHS, Corsa Preparatory, God Bless Preparatory and Living Stone Preparatory) now have board of Governors in place instead of SMC which was the situation at baseline. The reason is that, the private schools mostly resort to Board of Governors instead of SMC. Further probe into schools with board of governors' indicated in table below

Table 5: Governing Body for schools

Governing Body for	Baseline	Post
schools	N=25	N=27
Board of governors	3 (11.50%)	8 (29.6%)
Others		4 (14.8%)

At post intervention 8 schools had Board of governors as against 3 schools at baseline. Four of the schools selected other as an option of these, two indicated they had PTA executives and the other 2 stated they had SMC.

Out of the schools with SMC, only 3 schools (Be-Humble Preparatory and JHS, Holy Child Preparatory and Progress Preparatory and JHS) indicated ever receiving training as compared to 1 (Advance International and Orphanage) at baseline. One school did not provide data on SMC hence the decision not to include it in the SMC assessment.

Table 6 below shows clearly the income and expenditure pattern of the schools. The table clearly shows that on average the schools are making some progress as far as income and expenditure is concerned. The mean total income of the schools currently stands at GHS - 621.30 as compared to GHS 413.60 at baseline. The total mean expenditure also reduced from GHS 736.67 to GHS 700.56. These figures indicate an improvement as far as income and expenditures of the 27. The total mean profit at baseline of GHS -323.07 reduced to GHS -79.26. These current income and expenditure is based on 10 schools that were willing to provide financial details.

Table 6: Income and Expenditure

	Pre Intervention	Post Intervention
	N=25	N=10
Mean Income	413.60	621.30
Mean Expenditure	736.67	700.56
Mean Profit	-323.07	-79.26

Note (only 10 schools made data on income and expenditure available)

Below also are a few samples of income and expenditure pattern of schools

Income and expenditure for 2010 - 2011 of Yaa Baah Preparatory and JHS

Income	GH¢	Who receives it	Expenditure	GH¢
Tuition fees	3,804.30	Proprietor	Feeding	2,990.00
Feeding fees	7,753.20	í,	Salary	10,639.00
Uniforms	321.00	í,	Building Materials	3,719.00
Other	1,292.00	í.	Uniforms	1,292.00
Total	13,170.50			18,640.00
Profit or Loss =-Income -				-5,469.50
Exp				

#### Mighty Arm Preparatory Income and expenditure for last academic year

Income	Amount GH¢	Who receives it	Expenditure	Amount GH¢
Tuition fees	30,101.25	Bursar	Feeding	25,200.00
Feeding fees	28,200.00	(3	Salary	18, 000.00
Examination	1,200.00	65	Stationery	300.00
Sports	400.00	(3	Tables/Chairs	500.00
Extracurricular activities	300.00	.,	Internet café for ICT	270.00
			Classes	
Other	800.00	٤٦	GNAPS dues	55.00
			Others	545.00
Totals	61,001.25			44,870.00
Profit or Loss =-Income -				16,131.25
Exp				

### Be Humble income and expenditure 2011

Income	Amount GH¢	Who receives it	Expenditure	Amount GH¢
School Fees	7,070.00		Salaries	4,640.00
Canteen Fees	750.00		Rent	800.00
Admission Fees	100.00		Food stuffs	3,000.00
Others	250.00		Utility	900.00
			Printing	500.00
			Maintenance	100.00
			Other	100.00
Totals	8,170.00			10,040.00
Profit or Loss =Exp -		•		- 1870.00
Income				

(Negative means loss)

Table 7: Residence of Proprietor and Proprietors serving as Head teachers

Residence of Proprietor	Pre Intervention	Post Intervention
	N=25	N=26
Yes	22 (88.0%)	23 (85.1%)
No	3 (12.0%)	4(14.8%)
Proprietors serving as	Pre Intervention	Post Intervention
Head teachers	N=25	N=27
Yes	8 (32%)	10 (37%)
No	17 (68.0)	17 (63%)

The study again sought to find out how many proprietors live in the community where the school is located and those serving as head teachers of their schools and their levels of education as proprietors and/or head teachers. The results showed that 23 of proprietors are resident in the communities as compared to 22 proprietors at baseline.

On the issue of those serving as head teachers, the data showed that 10 out of the 27 proprietors again played the dual role of head teacher and proprietor as compared to 8 at

baseline. Among the proprietors who now play the role of head teacher are Hillary Clinton International and Victory Preparatory Schools.

Table 8: Educational Background of Proprietors and Head teachers

Education Background of Proprietor	Pre Intervention N=25	Post Intervention N=27	
Middle/JHS	8	4	
SHS	4	7	
Tertiary	13	16	
Education Background of head teacher			
Middle/JHS	1	-	
SHS	7	9	
Tertiary	15	11	

The team again checked the educational background of the proprietors and head teachers. The data showed that about 16 of the proprietors compared to 13 at baseline had received tertiary education with 11 of them receiving either senior high school or basic education certificate. This indicates some level of upgrade on the part of the proprietors. Among the schools that had improved in term of head teacher qualification were Advance International and Harvard Preparatory which had head teachers at the SHS level at baseline moving to tertiary as at the study period.

Also at baseline, 15 head teachers had obtained tertiary level of education with 7 having senior high, 1 at basic with 2 schools not providing the data, while the current data shows 11 having tertiary education with 9 obtaining senior high certificate. However, 7 of the head teachers did not provide data on their level of education.

Table 9: Availability of Drinking water

Availability of Drinking water on school compound	Pre Intervention N=25	Post Intervention N=27
Yes	7 (28%)	12(44.4%)
No	18 (72%)	15 (55.6%)

Table 9 above shows the distribution of water facilities, source and the location in the schools 32% pipe borne at baseline against 20% well, 44% borehole and 4% sachet water as compared to 40.9% pipe borne, 31.8% well and 27.3% borehole. At baseline 28% of the schools had water available on the compound with 72% drawing water from the community, however at the time of the follow up in July and October, 44.4% of schools have water on compound with 55.6% in the community.

**Table 10: Toilet Facility** 

Toilet Facility	Pre Intervention N=25	Post Intervention N=27
Water Closet	-	-
KVIP	2 (8.3%)	5(18.5%)
Pit Latrine	17 (70.8%)	16 (59.2%)
None	5 (20.9%)	6 (22.2%)

Toilet facilities were also considered during the study and tried to compare the situation at

baseline and what it looks like in the current period. At baseline 70.8% out of the schools had access to pit latrine, 8.3% had KVIP, 20.9% (Cambridge International, God Bless Preparatory, God is Power Preparatory and GYABDAS School Complex) had no form of toilet facility in their schools with no response from one school. Royal International school however could not specify the kind of toilet facility available in the school. Currently the schools toilet facility situation looks improved as schools with pit latrine has reduced from



72% to 59.2% while KVIP has improved from 8% at baseline to 18.5%. Among the schools that still do not have toilet facility are Cambridge, God is Power, Royal International, Holy Child Preparatory and JHS, Be-Humble Preparatory and Happy Child

Table 11: Availability of electricity

Electricity	Pre Intervention N=25	Post Intervention N=27
Yes	11 (44%)	15 (55.5%)
No	14 (56%)	12 (44.5%)

## Wiring of School

All schools are connected to power but only 44% of the schools were wired. Comparatively, currently 55.5% of schools are wired constituting about 15 schools. All schools are connected to the national grid.

## 3.2 Challenges facing the Schools

Challenges faced by the schools are enormous but they believe that with the right training provided they will be able to resolve, if not all, most of the issues to improve on the academic performance of the students. Data gathered from all the schools pointed to almost the same issues as the critical challenges confronting them in their various institutions. Among these common challenges included but not limited to the following; non-payment of school fees by parents, inadequate teaching and learning materials, poor nature of classrooms, lack of



teachers that lead to combining of classes, lack of sporting facilities just to mention a few. Most of the schools surveyed are found in make-shift classrooms which do not provide a good learning environment. Though schools face challenges with furniture and other infrastructural issues, some make efforts and with assistance from other interested stakeholders as well as the loans received are able to make enough provision to reduce the burden on

students. For instance, Advanced International and Orphanage is currently constructing toilet and has also molded blocks for the classrooms. In addition, the schools received wood worth GHS300.00 from Boadec Wood Company, based in the locality for school furniture. Another area of concern to some parents throughout the survey was to do with teacher turnover. Though in a lot of cases proprietors felt it was under control, parents have different opinion, indicating that frequent change of teachers for the children could affect their wards performance. There are instances where parents appeal to the proprietors to recruit teachers with good moral background as some teachers in the past few terms exhibited bad attitudes, such as drinking and abusing the girls sexually. This kind of situation led to the dismissal of the entire staff of Advanced International and Orphanage school with the option of reapplying for the job. Currently all the teachers are new, they were all employed this term.

## 3.3 Training Support

Table 12.1: INSET

INSET	Pre Intervention N=25	Post Intervention N=27
Regularly	23 (95.8%)	23 (85.2%)
Never	1 (4.2%)	4 (14.8%)

At CAMBRDGE International, teachers according to the Proprietress are provided with lesson note books with a well organized INSET on lesson plan preparation and review, the school proprietress also observe lesson delivery in classrooms and provide feedback to teachers individually in her office. Advanced International's current head teacher organizes INSET for teachers in areas such as marking of register, lesson notes preparation and lesson delivery. It is organized twice in a term. The proprietor at certain times visits the classrooms to observe teachers teach. The head teacher and the proprietor often advice teachers on spelling, and also how they can write on the board for children to be able to read and understand easily.

As to how often they have had inset majority had once to three times in a term as shown in table 12.1 above.

Table 12.2: Areas of Training covered by INSET

Areas of training covered by INSET	Baseline N =26	Post N=27					
Mathematics	6 (23.1%)	9 (33.3%)					
English	10 (38.5%)	10 (37%)					
Science	7 (26.9%)						
Teaching	20 (76.9%)	19 (70.4%)					
Methodology							
School		5 (18.5%)					
Management							
Social Issues	2 (7.7%)	5 (18.5%)					
Other	1 (3.8%)	7 (25.9%)					

A further review into which areas of training they had received, showed that majority had received training in Teaching methodology, math's and English. Whereas training in Math's increased from 23.1% at baseline to 33.3% at post intervention that of English remained the same with ten schools in each occasion. Teaching methodology reduced from 20 schools at baseline to 19 at post as seen in table 12.2 above.

Table12.3: In-Service Training received by teachers in the past year

Table 12101 III Got 1100 Training 10001100 by todellole III tille pact year											
INSET	Baseline	Post									
	N = 26	N = 27									
Never		4 (14.8%)									
Once	3 (11.5%)	9 (33.3%)									
Twice	12 (46.2%)	6 (22.2%)									
3 Times	7 (26.9%)	6 (22.2%)									
4 or more	4 (15.4%)	2 (7.4%)									

As to how often they have had inset majority had once to three times in a term as shown in table 12.3 above. With the number of inset increasing during post intervention.

**Table 12.4 Staff Meeting** 

Staff Meeting	Baseline	Post
	N = 25	N = 27
Yes	24 (96%)	26 (96.2%)
No	1 (4%)	1 (3.8%)

They also in addition, organize staff meeting once a term where teachers are given the opportunity to discuss issues confronting them and the school. In this term alone, there had been emergency staff meetings five times. The issues discussed in the last staff meeting were: general behavior of teachers and pupils, strict adherence to the school time table, new roles assigned to teachers and how teachers can do quality work. Teachers at HARVARD on the other hand had received no training from their school and hoped that this will be rectified. As the teacher puts it "We have not been given any formal training but the proprietor only asked us to teach to demonstrate our skills in teaching and he used this exercise for grading". On the flip side, some schools engage DEO staff to help teachers with lesson notes

preparation, observe classroom teaching and provide feedback on how to treat certain topic. They are normally happy and incorporate whatever feedback into their lesson delivery. Some of the proprietors also believe that the training has also been of much help to them. According to them, some of the topics helped in planning their repayment of the loan. For instance, the training on financial management has helped to increase their profit margin and is able to pay loan from other sources aside the school fees. Most of them believe the discussion on income and expenditure management was very crucial.



#### 3.4 Staff turnover

Staff turnover looks at the rate at which staffs leave the job. Though in general most of the schools seem not to have it as a major issue, some schools still see it as a major drawback to the forward march of the schools. For instance at Advanced International and Orphanage, every stakeholder interviewed during survey confirmed that the school has a serious staff turnover challenges and wondered how the school could achieve its objectives if this trend continues. Also at God **Bless** 

Preparatory, when asked if they have staff turnover issue, one parent responded by saying "Yes, almost every academic year staff leave and new ones come in which is mostly due to further studies". The situation observed in other schools seems a bit better than before. For instance at New Love Education Complex the proprietor and staff confirmed that though staff leave the situation is not that rampant as in other places. As the proprietor put it "my staff strength is thirteen and I do not experience staff turnover often. "The teachers who left last year were dismissed. One of them stole my materials and the other tried abusing a female student sexually". In addition, the study also looked at how teachers' in private schools are paid and from the table below 13 schools paid their KG teachers Gh\$50 and below at baseline as compared to 6 schools at post. At primary, 11 schools were paid within the same range at baseline but this decreased to 4 schools at the intervention stage. Only 4 schools at JHS were paid above GH\$100. It should be noted that salaries have increased due to the intervention. Additional information is depicted in the table below.

Table 13: How much on average are teachers paid

class	Teacher Salary Range	Baseline N=26	Post N=27
KG	≤50	15 (57.6%)	6 (23.2%)
	51 - 60	6 (23.0%)	3 (11.1%)
	61 - 70	3 (11.5%)	4 (14.8%)
	71 - 80		5 (18.5%)
	81 – 90		6 (22.2%)
	91 - 100	1 (3.8%)	2 (7.4%)
Primary	≤50	11 (42.2%)	4 (14.8%)
	51 - 60	1 (3.8%)	4 (14.8%)
	61 - 70	7 (26.9%)	3 (11.1%)
	71 - 80		4 (14.8%)
	81 – 90		4 (14.8%)
	91 -100	2 (7.6%)	7 (25.9%)
JHS	≤50	7 (26.9%)	3 (11.1%)
	51 - 60		1 (3.7%)
	61 - 70	3 (11.5%)	2 (7.4%)
	71 - 80	2 (7.7%)	4 (14.8%)
	81 – 90		2 (7.4%)
	91 - 100	4 (15.3%)	6 (22.2%)
	≥100		4 (14.8%)

#### 3.5 Loan Management

Loan facility granted to the schools have indeed been of help and shown some level of improvements. However, repayment, though being done, the proprietors seem to have challenges with the interest rate and the way Sinapi Aba Trust staff in-charge of the collection of the repayment treat them. They believe that what they do to them does not ensure good relationship building. There seem to be a common suggestion to IDP that either they extend the repayment period otherwise there should not be any action taken if proprietors' default in payment of the loan. Some schools have indeed used the loans to develop their infrastructure and supported the canteens to improve. For instance Advanced International took a loan of GHS 6000 and used part to construct toilet and classroom structure. Advanced International has a repayment plan where on a monthly basis GHS 424 is paid. He appealed that IDP should consider not to include vacations in the repayment schedule since it becomes very difficult for them to generate enough to pay. God Bless Preparatory also shared with the team loan management plans and how it has helped them to build a classroom structure and furniture for the classrooms.

New Love Preparatory has also used the loan facility to construct three classroom blocks and has plans of repayment through the use of canteen fees. He pays GHS 567 each month as a repayment schedule. For instance records keeping at my school had improved. Royal International school also took GHS 6000 and used part to screed the classrooms. The school still has about one and a half years to finish paying the loan which has a schedule and a monthly installment of GHS440. Sweet Mother Educational Complex, having failed in her bid to secure the loan for the purchase of a school bus to convey students to and fro, got four

computers after receiving GHS4000, and used the remaining to hire a bus for the students. After the bus broke down students stopped coming to school and this has really affected enrolment. Yaa Baah Preparatory also used the loan to put up a kitchen, plastering, painted and floored the classrooms. The school pays GH¢ 500.00 monthly from the tuition and canteen fees. The loan covers a period of 2 years, however the proprietress believe that the interest is too much.

In finding out the state of school bank accounts the survey revealed that unlike the pre intervention period where only 68.0% representing 17 schools had separate accounts different from that of the proprietor, now 81.4% representing 22 schools now have separate bank accounts. Proprietors revealed that this awareness was as a result of capacity building workshops that were organized by the IDPRS program. Among the schools that have opened separate bank accounts are Essence Preparatory, Sweet Mother Educational Complex, God is Power Preparatory, and Hopeland International schools. It is hoped that the remaining schools (God Bless Preparatory, Royal International, Holy Child Preparatory and JHS, Advanced International and Orphanage and Cambridge International schools will sooner than later have separate accounts distinct from that of the proprietor. This is depicted in the table below.

**Table 14: School Bank Accounts** 

Bank Accounts	Pre Intervention N=25	Post Intervention N=27
Yes	17 (68.0%)	22 (81.4%)
No	8 (32%)	5 (18.6%)

A review of how often proprietors visit the DEO showed a decrease from 100% at baseline to 96.3% after intervention as shown in table below. The instruments explored further to determine the reasons why proprietors visit the DEO's amongst the reasons given are listed below.

**Table 15: Visit to the District Education Office** 

Visit to DEO	Baseline N = 26	Post N=27					
Yes	26 (100%)	26 (96.3%)					
No		1(3.7%)					

The proprietors visit the district education office for the following reasons

- 1. Attend workshops, courses and INSETs
- 2. Collect TLMs and stationery
- 3. Seek information/clarification
- 4. Registration of candidates for exams
- 5. Submission of school statistics/census
- 6. Registration of the school

#### 3.6 Vision of School

Even though all schools surveyed seem to claim having a vision, there were a lot of indications as to how these visions were formulated and wondered whether these visions are shared with the other stakeholders. With the exception of God Bless Preparatory where the teachers and the parents confirmed being informed of the schools vision at meetings by the proprietor, all the others did not actually know the visions and directions of their schools. Some of the vision statements are really not clear. For instance God Bless vision statement as captured here needs to be reviewed to look sharp and achievable "to help the community and children who need quality education and assist the needy pupils as well". Those schools with visions are held by the proprietors but are only kept to themselves. One school proprietor, New Love Education Complex stated that though the school has no vision and mission statement he is guided by the desire to help raise responsible adults in the community.

#### 3.7 Teachers Performance

The study shows that most of the schools have dedicated teachers who are punctual and regular to school. On average teachers report to school by 7:30 am and close by 3:00 pm. Though there are a few instances where parents and proprietors believe teachers can improve on, generally their output seems to be appreciated by the stakeholders. At Royal International for instance teachers are very punctual and always on time. Time on task is managed very well by all teachers. In terms of dress code, they believe that its appropriate and you hardly see any teacher pulling down his trousers as it used to be some few terms back. It is gratifying to note that all the schools surveyed conduct regular staff meetings to discuss issues of concern. These meetings are usually held at least once in a month with most of them having it once a week. To ensure teachers' commitment to task. New Love Educational Complex proprietor for instance provides loan facility for the teachers with very flexible repayment plan. He believes it's an incentive for the teachers to stay which eventually reduces temptation of leaving the school. In Advanced International and Orphanage, teaching is done on subject bases. No teacher handles any subject that s/he has not specialized on. All the teachers now teach according to their subject areas as per the syllabus. Teachers are consistently advised to prepare lesson notes and are marked by the head teacher.

We also looked at staff movements and table 15 a and b below shows that most of the staff were at school most of the time. Staffs were able to report more on their movement at post intervention than baseline. For example at post intervention no staff applied for annual leave or extended sick leave. Only two female teachers went on maternity leave for a total of 160 days.

Table 16a. Baseline: How many staff (male and female) has taken a leave in the past school year? What kind of leave and for a total of how many days?

	,	Nurser //	crèche	KG			Primar y				Y.	2	Admini stra- tive staff		
			Total	Nun	nbei	of tead	cher	s or	staff w	/ho ł	nave	e taken	leav	e	
	M	F	Days	M	F	Days	M	F	Days	M	F	Days	M	F	Days
Sick Leave		1	3		1	2	2		6	3	1	39			
Extended Sick		1	4												
Leave															
Annual Leave															
Maternity		1	12		1	12									
Leave															
Bereavement															
Study Leave															
Casual Leave															
Absent without															
notice															
Other															

Table 16b: Post Intervention: How many staff (male and female) have taken a leave in the past school year? What kind of leave and for a total of how many days?

		Nurser //	crèche	KG KG			Primar y			JHS			Admini stra- tive staff		
	М	F	l otal Days	Nun M	nber F	of tead	cher: M	s or F	staff w	/ho I M	nave F	taken Days	leav M	/e F	Days
Sick Leave	IVI	3	8	IVI	3	11	2	8	37	1	•	7	IVI	'	Days
Extended Sick							_		0.	-		-			
Leave															
Annual Leave															
Maternity					2	160								1	90
Leave															
Bereavement		1	30		1	3	3		39					1	10
Study Leave															
Casual Leave							3		45	1		24		1	3
Absent without		2	5		2	5	15	6	47	4	1	13			
notice															
Other															

#### 3.8 School Performance

Classes typically start at 8:00am and end at 3:00pm. Some of the schools shared their BECE results to show how they are doing academically. Schools that shared their BECE

results with the team were Harvard International, Advanced International and Orphanage, Royal International, Be Humble Preparatory and New Love Preparatory schools. Advanced International and Orphanage's best grade for this year was aggregate 11 and the worst was aggregate 24. The Basic Education Certificate Examination (BECE) is national exams for all JHS 3 pupils. Where students take a maximum of eight subjects. Scores are graded form 1 to 9 (One being the highest and 9 the weakest a pupil should have at least a score of 6 to pass) and a childs aggregate is determined by adding the best of six subjects including English, Maths and science. On the whole the school scored 100% (thus all students passed the exam). Be Humble Preparatory School had 100% score in BECE which has been consistent over the years and the worst grade for last year was 27. New Love Performance is improving. For instance last year the students had 100% pass in the BECE with aggregate 14 as best grade and 25 as least grade. Speaking of English has however declined which the school is still making efforts to find out the cause.

Pupils' academic performance is improving. Royal International also had their best grade in BECE of aggregate 10. Yaa Baah Preparatory school's performance is also improving as shown that the children are good orally with the school having 100% in the last BECE with aggregate 15 as best grade and 21 as the worst grade.

#### 3.9 Enrolment

Enrolment in the schools saw a steady increase from baseline across all grade levels as shown in the table below. With the exception of KG1 girls, P1, P3 boys, P4 boys, and JHS 2 and 3 classes all schools had increase in class sizes as depicted by the mean figures.

**Table 17: Current Total Enrolment by Grade and Gender** 

Total Enrolment							
	de and nder	В	aseline N=26			Post N=27	
Grade	Gender	Respondent	Total enrolment	Mean	Respondent	Total enrolment	Mean
Nursery	Boys	17	148	24.94	15	435	29.00
	Girls	17	350	20.59		444	29.60
KG1	Boys	23	471	20.48	23	490	21.30
	Girls	22	443	20.14		407	17.70
1400	Davis	0.4	44.5	47.00	0.5	44.4	40.50
KG2	Boys Girls	24	415 346	17.29 15.04	25	414 406	16.56 16.24
	Oilio	25	340	13.04		+00	10.24
P1	Boys	26	485	18.65	26	431	16.58
	Girls	25	381	15.24		375	14.42
P2	Boys	26	374	14.38	27	439	16.26
-	Girls	25	367	14.68		441	16.33
P3	Boys	26	458	17.62	27	431	15.96
	Girls	25	370	14.80		388	14.37
P4	Boys	26	446	17.15	26	405	15.58
	Girls	25	317	12.68		397	15.27
P5	Boys	24	365	15.21	25	377	15.08
F 3	Girls	23	278	12.09		343	13.72
P6	Boys	24	337	14.04	24	356	14.83
	Girls	23	252	10.96		305	12.71
JHS1	Boys	19	261	13.74	23	356	15.48
	Girls	18	216	12.00		299	13.00
ILICO	Povo	17	207	1117	20	276	12.00
JHS2	Boys Girls	17 16	297 237	14.47 14.81	20	276 271	13.80 13.55
	30		201				. 5.55
JHS3	Boys	17	278	16.35	11	145	13.18
	Girls	16	207	12.94		122	11.09

A summary count of pupils at the various levels showed a study increase at all levels as depicted in table 26 in appendix 1.

Table 18: Total number of classes by level

Total number of classes by level	Baseline N=26		Post N=27	
Grade	Respondent s	Total number of classes	Responden ts	Total number of classes
KG1	26	26	27	27
KG2	26	26	27	27
P1	26	26	27	27
P2	26	26	27	27
P3	26	26	27	27
P4	26	26	26	26
P5	24	24	25	25
P6	24	24	24	24
JHS 1	19	19	23	23
JHS 2	17	17	20	20
JHS 3	17	17	18	18

Table 18 above shows distribution of classrooms by grade levels. There has not been much change in the number of levels in the schools, however more schools have JHS as a direct result of the program. A school like Be Humble Preparatory in the Sefwi Wiaso district of the Western Region did not have any JHS level at baseline. The proprietor said as a result of the loan granted he has been able to put up all JHS classes. A summary of the classes shows moderate increases in all levels as shown in table 26 of appendix. The nature of the classrooms can also be seen in Table26 in Appendix.

#### 3.10 Land Title

The data again showed the distribution of land title of the various schools. , prior to the intervention 20 (76.9%) of the schools had their lands owned by the proprietors as compared to 25 (92.6%) currently.

Table 19.1: Is the land on which your school is situated owned by the proprietor?

Is the land on which your school is situated owned by the proprietor	Baseline N=26	Post N=27
Yes	20 (76.9%)	25 (92.6%)
No	6(23.1%)	2 (7.4%)

This showed that those schools that did not own their school lands have begun to take ownership. Among such schools that had other arrangements such as rent, lease etc but have now been able to secure their own lands are God Bless Preparatory, Royal International, Essence Preparatory and God is Power Preparatory schools. Currently 70.4% of schools owning their lands have registered with the registrar of lands as compared to 57.7% at baseline.

Table 19.2: Is the land on which your school is situated properly registered with the Lands Commission?

Is the land on which your school is situated properly registered with the Lands Commission	Baseline N=26	Post N=27
Yes	15 (57.7%)	19 (70.4%)
No	9 (34.6%)	5 (18.5%)
Don't know	2 (7.7%)	2 (7.4%)

Table 19.3 Type of land title

Land Title Type	Baseline N=26	Post N=27
Lease	8 (30.8%)	2 (7.4%)
Ownership	10(38.4%)	20 (74.1%)
Other Arrangement	8(30.8%)	5 (18.5%)

Seventy four percent of proprietors now own their school land as against thirty eight percent at baseline.

#### 3.11 Infrastructure

Table 20: Conditions in the school when it rains

Conditions in the school when it rains	Baseline N=26	Post N=27
No problem	15 (57.7%)	14 (51.9%)
Bad	11 (42.3%)	13 (48.1%)

Schools experiencing challenges when it rains has increased from 42.3% at baseline to 48.1% as shown in table 20 above.

#### 3.12 Financial management procedures

Funds realized in the form of school fees are used to pay salaries to staff members Canteen fees, PTA dues, printing fees (ranges between GHS2 and GHS6) are used to support school. Though some of the schools emphasized using part of the canteen fees to service the loan arrangements with IDPRS program, it is mostly used to purchase food stuffs and fire wood to prepare meals for the students. For instance, New Love Preparatory is financed through the payment of school fees and canteen fees. "IDPRS trained two of our teachers and provided few TLMs. IDPRS needs to do more to assist our school".

Most of the schools do not have very qualified accountants to manage their accounts hence in some cases the proprietors/teachers tend to handle. However some have engaged the services of accounts people who does who support them in their accounting process. Some have bursars who manage their accounts. With the training received some have put in place financial management procedures in the school. This includes the daily entry of school fees and canteen fees into income books and daily expenditures are also recorded. The remaining is saved in the school's account which is kept by the Proprietor.

The remaining funds are used for, the purchase of books, construction of school buildings and payment of IDP Rising School loans. Though the loans are given to the schools most of the other stakeholders spoken to had no or little knowledge of the school having received money from the program. It is mostly to do with the amount involved. Most of them do not specify to the parents and teachers how much they receive from the program as loans

### 3.13 GES Support

Table 19 below shows the support GES provides to the schools. It can be seen that the support by government has increased from baseline. All schools teach with the GES curriculum as seen in table 20 below. Even though only 81% of schools had been provided with syllabus as in table 19 all said they were using GES curriculum. We further sought to see if these documents and others in the school had entries in them. All the documents were available in most of the schools and where it was available they had entries in them as seen in Table 21.1 below.

Table 21.1: Materials GES provide to schools

·	Baseline	Post
Materials Provided by GES	N=26	N=27
Syllabus	19 (73.1%)	22 (81.5%)
Attendance register	4 (15.4%)	9 (33.3%)
Textbooks	12 (46.2%)	19 (70.4%)
Teachers' guides	14 (53.8%)	15 (55.6%)

Table 21.2: Does your school teach according to the GES Curriculum

School teaching according to GES curriculum	Baseline N =26	Post N=27
Yes	26 (100%)	27 (100%)
No	0 (0%)	0 (0%)

Table 21.3: Documents available with entries

Documents available with entries	Response		
Documents available with entires	Response	Baseline N=26	Post N=27
Admission Register	Yes	26 (100%)	22 (81.5%)
	No	,	5 (18.5%)
Evidence of Regular Entries	Yes	25 (96.2%)	17 (63%)
	No	1 (3.8%)	5 (18.5%)
Class Register	Yes	26 (100%)	25 (92.6%)
	No		2 (7.4%)
Evidence of Regular Entries	Yes	24 (92.3%)	21 (77.8%)
	No	2 (7.7%)	4 (14.8%)
Inventory	Yes	14 (53.8%)	6 (22.2%)
	No	12 (46.2%)	21 (77.8%)
Evidence of Regular Entries	Yes	11 (42.3%)	2 (7.4%)
	No	15 (57.7%)	4 (14.8%)
Logbook	Yes	20 (76.9%)	25 (92.6%)
	No	6 (23.1%)	2 (7.4%)
Evidence of Regular Entries	Yes	16 (61.5%)	21(77.8%)
	No	10 (38.5%)	4 (14.8%)
Teacher Attendance Register	Yes	25 (96.2%)	24 (88.9%)
	No	1 (3.8%)	3 (11.1%)
Evidence of Regular Entries	Yes	21 (80.8%)	23 (85.2%)
	No	5 (19.2%)	1(3.7%)
Visitors Book	Yes	16 (61.5%)	10 (37%)
	No	10 (38.5%)	17 (63%)
Evidence of Regular Entries	Yes	9 (34.6%)	7 (25.9%)
	No	17 (65.4%)	3 (11.1%)
Accounting Book	Yes	23 (88.5%)	24 (88.9%)
	No	3 (11.5%)	3 (11.1%)
Evidence of Regular Entries	Yes	18 (69.2%)	20 (74.1%)
	No	8 (30.8%)	4 (14.8%)

The table below shows the number of days school was opened for learning. Majority of schools say they were open for between 61 and 70 days in a term as shown in table below.

Table 22: Total number of days per term in 2010/2011 academic year

Total number of days per term in 2010/2011 academic year	Baseline N=26		Post N=27	
Term	Range (Days)	Respondents	Range (Days)	Respondents
1st	50-60		50-60	1
	61-70	12	61-70	11
	71-80	13	71-80	6
2nd	≤50		≤ 50	1
	51-60		51-60	1
	61-70	9	61-70	12
	71-80	16	71-80	3
3rd			50-60	2
	61-70	10	61-70	10
	71-80	15	71-80	4

There has been a decline in schools which keep records of school attendance from 73.1% at baseline to 55.6%. Records of attendance by gender can be seen in table 32 in appendix

Table 23: Record Availability for school attendance 2010-2011 academic year

	Baseline N=26	Post N=27
Yes	19 (73.1%)	15 (55.6%)
No	7 (26.9%)	12 (44.4%)

Circuit supervisor visits to schools helps monitor if schools are adhering to GES regulations on private schools. From table below we can see that circuit supervisors pay regular visits to the schools now. At baseline only 50% of schools said that Circuit supervisors visited their schools twice or more a term. At post this increased to 55.6% this is due to the fact that the schools now involve GES in their activities. The program encourages Private Schools to register with GES.

Table 24: How often is your school visited by a Circuit Supervisor

How often is your school visited by a Circuit	Baseline	Post
Supervisor	N =26	N=27
Rarely	9 (34.6%)	2 (7.4%)
Once a term	4 (15.4%)	10 (37%)
Twice a term or more	13 (50.0%)	15 (55.6%)

#### 3.14 School fees payment

Payment of school fees has been a big challenge to the proprietors and teachers of the school. None of the schools surveyed could say that parents pay fees on time. They are mostly delayed and it is also difficult to ask the children to go home since that can also affect

the contact hours. However, when it becomes obvious parents are not forthcoming, the proprietors and the teachers have no other option but to ask students to go home. Currently, all the schools have a flexible payment schedule where parents are given the option to pay by installment. Parents pay an average of about GHS 30 per term. The fees are graduated according to the various levels mainly KG, Primary and JHS. The amount of fees paid will depend on your level. Few parents pay on time. Most students are asked to go home to collect school fees when it becomes obvious that parents are not forthcoming regarding the payment. This information was gathered during the qualitative interviews.

The schools provide canteen services to the students on a daily basis. These students are charged an average fee of about 40p a day. The menu mostly include the following; rice, banku, gari and beans, kenkey and ampesi etc. In one school, parents were of the view that the hygienic nature of food given to their children was commendable, the food however was woefully inadequate and most children got home complaining of hunger. Some schools whose caterers did not benefit from the training had unhygienic conditions as indicated by the teachers and parents during the interview sessions. Among these schools are Advanced International and Orphanage and New Love Educational Complex.

### 3.15 Parent-Teacher Associations (PTAs)

All 27 schools surveyed have PTA in place as was the case at pre intervention period with only four of them ever receiving training and these are Asunafo Educational Complex, Advanced International and Orphanage, Mighty Arm Preparatory and God is Power Preparatory Schools. On how they got parents to form the PTA, the proprietors mentioned in most cases that parents were called and explained to them the need to form such an association to propel the development of the schools. Ever since parents who hitherto, felt



injected some sense of ownership and

contributing time and other resources to promote the schools.

Table 25: How often does PTA meet

How often does PTA meet	Baseline N =26	Post N =27
Once a Year	1(3.8%)	
Once a term	6(23.1%)	11 (40.7%)
Twice or more a term	18(69.2%)	15 (55.6%)
Other	1(3.8%)	1 (3.7%)

Parents until recently hardly visited the schools but in recent times parents are regular, not just at meetings but to visit to find out the performance of children in school. As to how often the PTA meets 18 schools met twice or more at baseline this however reduced to 15 schools as shown in table above. Only one school was meeting once a year at baseline but do to the interventions all schools were now meeting at least once a term. New Love Preparatory PTA for instance meets once every term to deliberate on issues affecting the school. At God Bless Preparatory, the PTA meets twice every term. They contribute to dues payment which is used to support a lot of school activities. In some cases PTA executives embark on enrolment drive and even support the proprietor when it comes to teacher accommodation and other related welfare issue.

## 4.0 Evaluation of IDP Rising Schools

### **About IDP Rising Schools**

Generally the program is known by a lot of stakeholders who have also indicated their appreciation of such support to propel private schools. The proprietors however think that IDPRS should be more flexible in dealing with them. Though they are in need of the financial support, it does not mean that their views be pushed aside as the case seems, more especially with the debt collectors. They believe something must be done about the interest rate which is higher compared to the Banks (30% per annum as compared to the banks 25% per annum) as well as the re-payment period as some of them struggle during the school vacation to make ends meet. Promises received from the program to provide schools with recreational items have still not been fulfilled. They should also consider that proprietors do not me make money when school is not in session and that they cannot pay the loan during vacation. Some proprietors indicated that, Sinapi Aba Trust staff harass them when they default on their payments and must thus be given a grace period of about a year before repayments begin. The proprietor of GYABDAS for instance alluded to the fact that when he defaulted payment, SINAPI Aba Trust kept frustrating him even to the extent of reaching him on phone through a medical doctor when he was on admission at the hospital.

## 5.0 Challenges and limitations

The data collection team, in the course of the exercise went through some challenges which are enumerated below:

- Unwillingness on the part of some proprietors to disclose information to the team. It
  took the team several times to convince the respondents to be forth coming.
   Proprietors think taking a loan is their obligation to pay back and need not discuss with
  anyone concerning how the loans are accessed and used.
- As has always been the case some proprietors failed to inform the key stakeholders needed for this assignment and that put a lot of pressure on the teams that went to conduct the exercise.
- Some proprietors and teachers still have difficulty differentiating Sinapi Aba Trust, IDP Foundation, and Opportunity International.

## 6.0 Recommendations

It is recommended that the program looks critically at the issues raised by the proprietors in terms of the loan facility as this complaint cuts across all cohorts and if not well managed could affect the image of the program in Ghana. IDPRS should as a matter of fact look critically at the infrastructure component of the program as well as assisting the schools in upgrading the teachers' skills on the UTTDBE program to sustain their interest and eventually easing the fear of frequent staff turnover in some schools under the program.

# **Appendices**

Table 26 Summary count/school statistics

Cummery count/ochecl						
Summary count/school statistics	Baseline N=26			Post N=27		
Item	Resp.	Total	Mean	Resp	Total	Mean
Pupils_Nursery/Creche	18	834	46.33	15	994	66.27
Pupils_KG	26	1636	62.92	26	1967	75.65
Pupils_Primary	26	4405	169.42	26	4768	183.38
Pupils_JHS	19	1585	83.42	23	1471	63.96
Teachers_Nursery/Creche	18	25	1.39	16	28	1.75
Teachers_KG	26	45	1.73	26	44	1.69
Teachers_Primary	26	151	5.81	27	162	6.00
Teachers_JHS	19	87	4.58	22	97	4.41
Classrooms_Nursery/Crech	18	21	1.17	16	19	1.19
e						
Classrooms_KG	26	39	1.50	26	42	1.62
Classrooms_Primary	26	147	5.65	27	153	5.67
Classrooms_JHS	19	58	3.05	23	63	2.74

Table 27: Number of Public and Private schools within the community of IDPRS schools

Number of Public and Private schools within the community of IDPRS schools	Baseline N=26		Post N=27	
Name of School	Public	Private	Public	Private
Be Humble Preparatory	1	1	1	2
Yaa Baah Preparatory and JHS	1	1	1	2
Mighty Arm Preparatory School	2		1	2
Good News International School	2	1	2	1
God Is Power Preparatory	3		1	1
Living Stone Preparatory	2	1	1	2
Happy Home Preparatory and JHS	1		1	2
Essence Preparatory	1	2	1	2
Cambridge International	1	2	1	2
New Love Preparatory		3	1	2
Asunafo Educational Complex	2	1	2	1
Hillary Clinton International		1	1	1
Royal Academy Institute	2	1	1	1
Ayomso Hope Preparatory	3		3	
Corsa Preparatory and JHS				3
GYABDAS School Complex	3		2	1
Progress Preparatory and JHS	2		2	
Holy Child Preparatory and JHS	3		3	
Sweet Mother Educational Complex	2		3	
Lucky Child Preparatory School			2	
Victory Preparatory	1		2	1
Royals International	1		2	
God Bless Preparatory			1	1
Hopeland International	3		3	
Advanced International and	1	1	2	1
Orphanage				
Harvard International	3		3	
Evergreen Preparatory	1	1		2

Table 28: Total number of textbooks available by grade/subject

Total number of textbooks	Baseline		Post (N=27)		
available by grade/subject	(N=				
Subject/Grade level	Respondent	Number of	Responden	Number of	
Frankal I/O4	S	textbooks	ts	textbooks	
English KG1	12	80	9 7	231	
English KG2	12	84	-	138 318	
English P1	21	341	20		
English P2	21	326	18	229	
English P3	21	335	20	202	
English P4	20	304	19	233	
English P5	18	322	20	232	
English P6	18	323	19	250	
English JHS 1	15	257	20	266	
English JHS 2	14	255	18	244	
English JHS3	14	226	14	223	
Mathematics KG1	8	70	10	201	
Mathematics KG2	8	69	10	186	
Mathematics P1	20	273	19	276	
Mathematics P2	20	271	21	309	
Mathematics P3	20	273	21	267	
Mathematics P4	19	251	20	274	
Mathematics P5	18	246	21	229	
Mathematics P6	18	284	18	206	
Mathematics JHS 1	15	251	16	231	
Mathematics JHS 2	14	237	12	163	
Mathematics JHS3	14	201	11	139	
Science KG1	1	1	7	167	
Science KG2	1	2	8	185	
Science P1	14	197	14	212	
Science P2	16	166	14	165	
Science P3	16	211	16	195	
Science P4	17	206	17	193	
Science P5	16	234	20	232	
Science P6	16	231	18	213	
Science JHS 1	14	263	17	177	
Science JHS 2	13	240	14	153	
Science JHS3	13	233	12	185	
Social Studies KG1			3	47	
Social Studies KG2			4	52	
Social Studies P1	8	143	2	41	
Social Studies P2	8	133	2	41	
Social Studies P3	10	191	3	42	
Social Studies P4	10	139	10	83	
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Social Studies P5	10	146	11	84
Social Studies P6	11	163	13	73
Social Studies JHS 1	15	204	16	163
Social Studies JHS 2	14	204	11	131
Social Studies JHS3	14	207	11	197
Ghanaian Language KG1	4	182	5	26
Ghanaian Language KG2	4	19	6	26
Ghanaian Language P1	12	155	16	243
Ghanaian Language P2	12	136	17	145
Ghanaian Language P3	13	177	18	294
Ghanaian Language P4	14	157	15	296
Ghanaian Language P5	12	151	17	266
Ghanaian Language P6	12	159	16	238
Ghanaian Language JHS 1	10	125	14	152
Ghanaian Language JHS 2	10	137	12	152
Ghanaian Language JHS3	10	111	10	168
French P1			4	62
French P2			3	99
French P3			3	61
French P4	2	12	4	51
French P5	2	10	4	44
French P6	2	8	4	25
French JHS 1	3	14	4	31
French JHS 2	3	15	5	73
French JHS3	3	15	5	96
Religious & Moral Education KG1			1	1
Religious & Moral Education KG2			2	2
Religious & Moral Education P1	5	29	8	35
Religious & Moral Education P2	6	30	7	43
Religious & Moral Education P3	6	39	10	43
Religious & Moral Education P4	8	94	8	47
Religious & Moral Education P5	7	92	8	53
Religious & Moral Education P6	8	103	7	70
Religious & Moral Education JHS 1	9	129	13	109
Religious & Moral Education JHS 2	9	144	11	105

Religious & Moral Education JHS3	9	130	8	153
ICT KG1			2	16
ICT KG2			2	16
ICT P1	5	24	11	105
ICT P2	5	31	8	83
ICT P3	6	35	11	91
ICT P4	6	28	10	106
ICT P5	6	78	11	130
ICT P6	6	94	8	103
ICT JHS 1	6	78	9	87
ICT JHS 2	6	90	7	90
ICT JHS3	6	90	7	54
10 1 01100		30	,	0-1
Basic Design and Technology	8	125	12	152
JHS1	Ü	120		102
Basic Design and Technology	7	115	12	157
JHS2	•	1.0		
Basic Design and Technology	7	104	12	156
JHS3				
Physical Education KG1			1	1
Physical Education KG2			1	1
Physical Education P1			1	1
Physical Education P2			1	1
Physical Education P3			1	1
Physical Education P4			1	1
Physical Education P5			1	1
Physical Education P6			1	1
Physical Education JHS 1	1	10	4	22
Physical Education JHS 2	1	10	4	24
Physical Education JHS 3	1	10	3	14
Music and Dance KG1			1	1
Music and Dance KG2			1	1
Music and Dance P1			1	1
Music and Dance P2			1	1
Music and Dance P3			1	1
Music and Dance P4			1	1
Music and Dance P5			1	1
Music and Dance P6			1	1
Music and Dance JHS 1			1	1
Music and Dance JHS 2			1	1
Music and Dance JHS 3			1	1
Other KG1	1	1	3	31
Other KG2	1	2	3	29

Other P1	3	7	10	81
Other P2	2	5	7	69
Other P3	2	4	9	68
Other P4	2	4	9	67
Other P5	2	4	10	73
Other P6	2	4	8	63
Other JHS 1			9	18
Other JHS 2			1	22

Table 29: Total number of teachers guides available by grade/subject.

Total number of teachers guides available by grade/subject	Baseline N=26		Post N=27		
Subject/Grade level	Responden ts	Number of teachers guides	Responden ts	Number of teachers guides	
English KG1	18	18	9	9	
English KG2	18	18	10	10	
English P1	19	19	16	17	
English P2	20	20	14	14	
English P3	19	19	12	12	
English P4	21	21	11	11	
English P5	20	20	12	12	
English P6	19	19	13	13	
English JHS 1	16	16	11	11	
English JHS 2	13	13	10	10	
English JHS3	13	13	8	8	
Mathematics KG1	15	15	9	9	
Mathematics KG2	15	15	8	8	
Mathematics P1	18	18	13	13	
Mathematics P2	18	18	12	12	
Mathematics P3	18	18	10	10	
Mathematics P4	19	19	9	13	
Mathematics P5	18	18	11	11	
Mathematics P6	19	19	10	10	
Mathematics JHS 1	16	16	8	8	
Mathematics JHS 2	13	13	7	7	
Mathematics JHS3	13	13	5	5	
Science KG1	3	3	3	3	
Science KG2	3	3	3	3	
Science P1	17	17	6	6	
Science P2	17	17	5	5	
Science P3	17	17	9	9	

Science P4	18	18	10	11
Science P5	16	16	9	9
Science P6	15	15	11	11
Science JHS 1	16	16	9	9
Science JHS 2	13	13	7	7
Science JHS3	13	13	5	5
Social Studies KG1			1	1
Social Studies KG2	1	1	1	1
Social Studies P1	13	13	2	2
Social Studies P2	13	13	2	2
Social Studies P3	14	14	2	2
Social Studies P4	18	18	8	8
Social Studies P5	18	18	6	6
Social Studies P6	17	17	6	6
Social Studies JHS 1	15	15	9	9
Social Studies JHS 2	12	12	9	9
Social Studies JHS3	12	12	5	5
Ghanaian Language KG1	7	7	9	9
Ghanaian Language KG2	8	8	10	10
Ghanaian Language P1	17	17	9	9
Ghanaian Language P2	17	17	7	7
Ghanaian Language P3	16	16	7	7
Ghanaian Language P4	17	17	7	7
Ghanaian Language P5	17	17	7	7
Ghanaian Language P6	17	17	5	5
Ghanaian Language JHS 1	15	15	4	4
Ghanaian Language JHS 2	12	12	4	4
Ghanaian Language JHS3	12	12	2	2
French KG2				
French P1	2	2	1	1
French P2	2	2	2	2
French P3	2	2	1	1
French P4	3	3	1	1
French P5	3	3	1	1
French P6	3	3	1	1
French JHS 1	6	6	1	1
French JHS 2	5	5	1	1
French JHS3	5	5	1	1
Religious & Moral				
Education KG1				
Religious & Moral				
Education KG2				
Religious & Moral	7	7	4	4
Education P1				

Religious & Moral	7	7	3	3
Education P2			_	_
Religious & Moral Education P3	8	8	5	5
Religious & Moral Education P4	13	13	6	6
Religious & Moral	13	13	5	5
Education P5	40	40		Е
Religious & Moral Education P6	13	13	5	5
Religious & Moral Education JHS 1	14	14	5	5
Religious & Moral Education JHS 2	11	11	6	6
Religious & Moral	11	11	2	2
Education JHS 3			_	_
200000000000000000000000000000000000000				
ICT KG1				
ICT KG2				
ICT P1	9	9	5	5
ICT P2	9	9	4	4
ICT P3	9	9	6	6
ICT P4	10	10	6	6
ICT P5	9	9	5	5
ICT P6	9	9	3	3
ICT JHS 1	7	7	3	3
ICT JHS 2	6	6	3	3
ICT JHS3	6	6	2	2
ICT JIIOS	0	0		2
Basic Design and Technology JHS1	14	14	7	7
Basic Design and	11	11	7	7
Technology JHS2				
Basic Design and	11	11	5	5
Technology JHS3				
Physical Education P3	1	1	1	1
Physical Education JHS 1	1	1	2	3
Physical Education JHS 2	ı	<u> </u>	2	3
			1	1
Physical Education JHS 3			I	
Music and Dance KG1			1	1
Other KG1	4	4	1	1
Other P1	4	4	3	3
Other P2	4	4	5	5
Other P3	4	4	7	7
Other P4	4	4	5	5

Other P5	3	3	5	5
Other P6	3	3	3	3
Other JHS1				
Other JHS2				
Other JHS3				

Table 30: Nature and Number of classrooms.

Nature of classroom walls in the	ssrooms.  Basel	ine	Post			
schools	N=2		N=2			
	Respondent	Number	Responden	Number		
	S	of Rooms	ts	of		
				Rooms		
Mud/Clay_Nursery Classrooms	1	1	1	1		
Mud/Clay_KG Classrooms	1	1	2	3		
Mud/Clay_Primary Classrooms	1	4	2	7		
Mud/Clay_JHS Classrooms			1	3		
Cement/Bricks_Nursery Classrooms	10	12	11	12		
Cement/Bricks_KG Classrooms	15	23	17	28		
Cement/Bricks_Primary Classrooms	19	103	17	93		
Cement/Bricks_JHS Classrooms	15	44	18	49		
Wood_Nursery Classrooms	3	4	3	4		
Wood_KG Classrooms	6	9	8	13		
Wood_Primary Classrooms	6	9	10	49		
Wood_JHS Classrooms	2	6	4	10		
No walls Nursery classrooms	1	1				
No walls KG classrooms	1	1				
No walls Primary classrooms	1	6				
No walls JHS classrooms	1	3				
Moture of algorithms reads in the	_					
Nature of classroom roofs in the	Baseli	ne	Pos	st		
schools	Baseli N=26		Pos N=2			
				Number		
	N=26	Number of	N=2	27		
schools	N=26	Number	N=2 Responden	Number		
	N=26	Number of	N=2 Responden	Number		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms	Respondent s	Number of	N=2 Responden	Number		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms	Respondent s	Number of Rooms	N=2 Responden	Number		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms	Respondent s	Number of Rooms	N=2 Responden	Number		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms	Respondent s	Number of Rooms  1 1 4	N=2 Responden ts	Number of Rooms		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery	Respondent s	Number of Rooms  1 1 4	N=2 Responden ts	Number of Rooms		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms Aluminum/Slate roofing sheets_KG Classrooms	N=26 Respondent s  1 1 1 13 22	Number of Rooms 1 1 4 17	N=2 Responden ts	Number of Rooms  17  43		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms Aluminum/Slate roofing sheets_KG	Respondent s  1 1 1 1 13	Number of Rooms 1 1 4 17	N=2 Responden ts	Number of Rooms		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms Aluminum/Slate roofing sheets_KG Classrooms Aluminum/Slate roofing sheets_Primary Classrooms	N=26 Respondent s  1 1 1 13 22 22	Number of Rooms  1 1 4 17 36	Responden ts  15 26 27	Number of Rooms  17  43		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms Aluminum/Slate roofing sheets_KG Classrooms Aluminum/Slate roofing sheets_Primary	N=26 Respondent s  1 1 1 13 22	Number of Rooms 1 1 4 17	Responden ts	Number of Rooms  17  43		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms Aluminum/Slate roofing sheets_KG Classrooms Aluminum/Slate roofing sheets_Primary Classrooms	N=26 Respondent s  1 1 1 13 22 22	Number of Rooms  1 1 4 17 36	Responden ts  15 26 27	Number of Rooms  17 43 151		
Thatch/Grass Nursery Classrooms Thatch/Grass KG classrooms Thatch/Grass Primary classrooms Aluminum/Slate roofing sheets_Nursery Classrooms Aluminum/Slate roofing sheets_KG Classrooms Aluminum/Slate roofing sheets_Primary Classrooms Aluminum/Slate roofing sheets_JHS	N=26 Respondent s  1 1 1 13 22 22	Number of Rooms  1 1 4 17 36	Responden ts  15 26 27	Number of Rooms  17 43 151		

Tile/Concrete Primary	1	6		
Tile/Concrete JHS	1	3		
Other_Primary Classrooms			1	1
Other_KG Classrooms			1	1

Nature of classroom floor in the schools	Baselii N=26		Post N=27		
	Respondents	Number of Rooms	Respondent s	Number of Rooms	
Earth_Nursery Classrooms	5	6	2	3	
Earth_KG Classrooms	8	12	8	12	
Earth_Primary Classrooms	12	56	11	47	
Earth_JHS Classrooms	7	19	5	9	
Cement/Tile_Nursery Classrooms	13	15	13	14	
Cement/Tile_KG Classrooms	16	26	20	32	
Cement/Tile_Primary Classrooms	16	80	22	105	
Cement/Tile_JSS Classrooms	12	37	19	53	
Wood/logs Nursery Classrooms	1	3			

**Tables 31: Total Number of Rooms per Level** 

Tables 31: Total Number of Rooms per Level												
Total Number of classrooms per level												
Total Number of classrooms per level	Baseline N=26					est :27						
		Number				Number						
	Responden	O	f	Res	ponder	of rooms						
	ts	roo	ms		ts	<b>3</b>						
Total number of rooms Creche	17		21		14	16						
Total number of rooms KG	25		39	26		44						
Total number of rooms Primary	26		147			152						
Total number of rooms_ HS	19		56		23	64						
Number of ten	nporal classro	oms	per lev	vel								
Number that are temporary Creche		10		13	8	9						
Number that are temporary KG		11		16	10	16						
Number that are temporary Primary		11	;	56	12	52						
Number that are temporary JHS		5		15	3	9						
	·											
Number of classroor	ms needina m	inor r	epair :	per	level							
Number Needing Minor Repair Crech		5	•	5	1	1						

				-								
Number Needing Minor Repair KG	7	9	6	11								
Number Needing Minor Repair Primary	7	32	7	26								
Number Needing Minor Repair JHS	7	21	4	9								
Number of classrooms needing major repair per level												
Number Needing Major Repair Creche	4	4	2	3								
Number Needing Major Repair KG	6	8	2	3								
Number Needing Major Repair Primary	9	40	7	28								
Number Needing Major Repair JHS	5	12	1	2								
, ,												
Number of classrooms needi	na to be re	eplaced pe	r level									
	<b>J</b>											
Number Needing to be replaced by a	8	9	7	7								
permanent_Creche			-	-								
Number Needing to be replaced by a	10	14	8	14								
permanent_KG												
Number Needing to be replaced by a	10	47	9	40								
permanent Primary												
Number Needing to be replaced by a	4	9	4	9								
permanent_JHS												
· · · · · · · · · · · · · · · · · · ·												

Table 32: Total attendance days per term by gender per grade

	tendance		<del>, , , , , , , , , , , , , , , , , , , </del>	, ,	r per grade			
	r term by		Baseline			Post		
	per grade		(N=26)			(N=27)		
Grade	Gender	Total attendanc e 1 <sup>st</sup> term	Total attendan ce 2nd term	Total attendanc e 3rd term	Total attendanc e 1 <sup>st</sup> term	Total attendance 2nd term	Total attendanc e 3rd term	
KG1 &KG2	Male Female	1073 (N=19) 1023	824 (N=13) 822	794 (N=11) 794	7439 (N=7) 7020	7722 (N=7) 7858	8538 (N=7) 9245	
	1 Ciliale	1023	022	7 3 4	7020	7030	9243	
P1	Male	890 (N=19)	821 (N=13)	795 (N=11)	7656 (N=10)	5036 (N=8)	3550 (N=8)	
	Female	908	732 (N=12)	790	5415 (N=9)	3456	3244	
P2	Male	923 (N=19)	812 (N=13)	780 (N=11)	4333 (N=6)	3722 (N=6)	5746 (N=7)	
	Female	915	815	777	4039	2893	4528	
P3	Male Female	906 (N=19) 922	821 (N=13) 823	796 (N=11) 799	8080 (N=10) 8532	8404 (N=10) 8923	5277 (N=8) 6567	
							(N=9)	
P4	Male Female	846 (N=18) 825	739 (N=12) 745	720 (N=10) 709	7853 (N=11) 7082	7463 (N=11) 7406	8320 (N=9) 7596	
P5	Male	786 (N=17)	662 (N=11)	643 (N=9)	6595 (N=10)	5263 (N=9)	3827 (N=7)	
	Female	737	653	640	6638 (N=9)	5819	3570	
P6	Male	775 (N=17)	668 (N=11)	654 (N=9)	7678 (N=10)	5762 (N=8)	5983 (N=8)	
	Female	735	668	644	7762	6042	6610	
JHS 1	Male	668 (N=14)	592 (N=10)	570 (N=8)	2827 (N=4)	2810 (N=4)	2320 (N=4)	
	Female	656	588	566	2383	2294	1981	
JHS 2	Male	(N=13) (N=9)		507 (N=7)	3505 (N=5)	2518 (N=5)	(N=4)	
	Female	618	525	493	3509	2477	2147	
JHS 3	Male	532	223	224 (N=3)	3469	1187 (N=2)		

	(N=12)	(N=3)		(N=3)		
Female	523	222	224	2494	1030	

## (Tranche 3) IDP Rising School Survey

## 2009-2010 Ghana

# 1. School Identification

1.01	School Name					
1.02	Year Established					
1.03	School Code (if applicable)					
1.04	School Status:					
	Registered with GES1	Not regi	stered wit	h GES2		
1.05a	If not registered with GES d	o you know how	to register	with GES	?	
	Yes1	No	2			
1.05b.	If registered with GES what	is your registration	on number	?		-
1.05c	Which year was your school	registered?				
1.05d	Which grade was assigned to	to your school afte	er registra	tion?		
	Grade A1	Grade B	2	Grade C.		.3
	Grade D 4	others (i.e., belo	w D or no	ot graded)	5	
1.05e	Is your school registered wi Yes1	th the Ghana Reg No		ompanies?		
1.06a	Have you heard of Ghana N	ational Association	on of Priva	te Schools	(GNAPS)?	
	Yes1	No	2			
1.06b	Are you registered with GN	APS?				
	Yes1	No	2			
1.06c	What do you think GNAPS	is?				
 1. 07	Which levels are found in th		all that ar	oply)		
	Nursery/Creche 1	· · · · · · · · · · · · · · · · · · ·	-	mary	3	
	Kindergarten 2			S		

1.08	Location o	f School:										
	Region _											
	District _											
	Circuit _											
	Community											
1.09	Type of Locality:											
	Rural	1 Peri-	Urban 2	Urban	1 3							
1.10	School Address for Correspondence:											
	Telephone:											
	Fax:											
1.11 \$	Summary C	ount:										
		Nursery/Creche	Kindergarten	Primary	JHS							
I	Pupils											
Te	eachers											
Cla	ssrooms											
2. Scl	nool Profile	2										
2.01	Is the sch	ool proprietor reside	ent in the commun	ity?								
	Yes 1	No 2										
2.02		ool proprietor also t	he head teacher of	the school?								
	Yes1	No, head is	separate from prop	orietor 2								

2.03	Education	nal lev	el of	f scho	ool pi	ropri	etor									
	Uneducat	ted	1			Prin	nary.	2		N	Middle school/JSS 3					
	Senior Se	econda	ıry	. 4		Tert	iary.	5								
2.04	Education	nal lev	el of	f scho	ool he	ead to	eache	er								
	Uneducat	ted	1			Prin	nary.	2		N	Middle	school/J	SS 3			
	Senior Se	econda	ıry	. 4 Te	ertiar	y 5	5									
2.05	Tick in the table below the classes you have for each level found in your school.															
	KG 1	KG2	P1	P2	P3	P4	P5	P6	JHS	S1 .	JHS2	JHS3				
	Creche	KG	1 K	KG2	P1	P2	P3	P4	P5	P6	JHS1	JHS2	JHS3			
2.06	Please tel	ll us th	ie av	erage	e age	of pu	upils	in th	e clas	sses f	for the	various l	evels fo	ound	in yo	ur
	KG 1	KG2	P1	P2	P3	P4	P5	P6	JHS	S1 .	JHS2	JHS3				
	Creche	KG	1 K	KG2	P1	P2	P3	P4	P5	P6	JHS1	JHS2	JHS3			
2.07	Are your		s str	eame	ed? S	trean	ning i	is wh	en a	scho	ol has c	lifferent	student	s in th	ne mo	rning
	and after	noon														
	Yes1		No	)2												
2.08	(Only for	· schoo	ols w	ith st	ream	ing)	Indic	ate t	he nu	ımbe	r of stre	eams you	ı have f	or eac	ch cla	SS.
	KG 1	KG2	P1	P2	P3	P4	P5	P6	JHS	S1 .	JHS2	JHS3				
	Creche	KG	1 K	KG2	P1	P2	P3	P4	P5	P6	JHS1	JHS2	JHS3	1		
2.09	Is your so	chool o	one o	of two	o diff	erent	t scho	ols 1	nakiı	ng us	se of the	e same b	uilding	?		
	Yes	. 1					N	0	2							
2 10	If ves wh	hat is t	he n	ame (	of the	oth.	ar sek	າດດໄ	VOII 9	re ch	narino v	vith?				

.12	Indicate	number of disa	bled pupils by	level:		
			Impairment		Disabi	lity
		Blind/Visual	Hearing & Speech	Blind & Hearing	Physically Disabled	Intellectually Disabled
Kinde	ergarten					
Prima	ıry					
	Name ar	ools.	•	•		e if they are priv
		iools.			(publi	ic/private)
2.13	state sch	iools.	nools within yo	ur own commi	(publi (publi	ic/private)
2.13	If there commun	are no other sch	nools within you	ur own commi	(publi (publi	ic/private) ic/private) ic/private) ic/private) your school fron
2.13 2.14	If there commun	are no other sch	nools within you	ur own commu ary school? 10-15km	(publi (publi (publi unity, how far is	ic/private) ic/private) ic/private) ic/private) your school from

Private....1

State....2

## 3. Services and Infrastructure

3.01	What type of road leads to your school?
	Tarred 1 Gravel 2 Dirt road fit for cars 3 Footpath only4
3.02	Can a vehicle access it? Yes 1 No 2
3.03	Is drinkable water available in your school? Yes 1 No 2
3.04	If yes, what is the source of water?
	Pipe-borne water 1 Well 2 Borehole 3  Stream nearby 4 Other 4 (specify)
3.05	Where is the water facility located?
	On the school compound1 In the community2
	Outside the community3 Other [Specify]
3.06	What is the main water storage facility in the school?  Tank1 Drum (e.g., oil drum/plastic drum)2 Gallons3 Buckets4 Pans4  Clay pots5 Other 6 None 7
3.07	Is your school electrically wired? Yes 1 No 2
3.08	If yes, do you actually have power? Yes 1 No 2
3.09	If yes, please specify the source of power:
	National Grid         1         Other 3           Local Generator         2
3.10	Are the communities around you connected to the national grid?
	Yes 1 No 2
3.11	What type of toilet facility do you have in your school?
	Pit Latrine1 KVIP 2 Water Closet3 None4
	Other 5 (describe)
3.12	If you have toilets, how many are available?
	a. For boys b. For girls c. Shared boys & girls d. N/A

3.13	How many of these toilets are currently functional?
	a. Boys b. Girls c. Shared boys & girlsd. N/A
3.14	Which of these problems are experienced in your school?
	Drainage Blockage 1 Waste water and sewage disposal 3
	Self Erosion 2 Garbage disposal 4
	Other [Specify] None of the above9
3.15	Is the land on which your school is situated owned by the proprietor?
	Yes1 No2 Don't know 3
3.16	Is the land on which your school is situated properly registered with the Lands Commission?
	Yes1 No2 Don't know 3
	ASK 3.17 FOR CODE 1 AT 3.16
3.17	What type of land title do you have?
	Leased 1 Ownership 2
	Other arrangement3 (please describe)
3.18	Are there boarding facilities in your school? Yes 1 No 2
3.19	If yes, how many pupils are boarders?
	a. Boys b. Girls
3.20	If children's parents are late collecting them from school at the end of the day, where do the children wait?
	a. In the school building b. In the head's house
	c. In the school building, which is also the head's house
	d. Other (please specify)
4. Sc	chool Management and Finance
4.01	Is there any collective governing body for the school?
1.01	None 1 Board of governors 2 Academic board 3
	Other (specify) 4

4.02	If yes, who is represented on chief's rep)	that body? (Don't write names but rather who people are, e.g.,
4.03	Is the school affiliated with a	ny particular church?
	Yes1 (specify)	No 2
4.04	If yes, does the school propri	etor hold any position in that church?
	Yes 1 (specify)	No 2
4.05	Does your school have an ele	ected School Management Committee? (SMC)
	Yes 1	No 2
4.06a	What is the role of SMC in y	our school?
4.06b	If your school has SMC, have	e the members ever received any training?
	Yes1	No2
4.06c	Who organized it?	
4.07	How often does the School M	Management Committee meet?
	Never 1	Once a term 3
	Once a year 2	Twice or more a term 4
	Other [Specify]	
4.08a	Does your school have PTA	
Yes	1 No What is the role of PTA in yo	our school?
	How often does the PTA me	et?
	Never 1	Once a term 3
	Once a year 2	Twice or more a term 4
	Other [specify]	
4.08d	4.06b If your school has PTA	A, have the members ever received any training?
	Yes1	No2

4.09	Do you have internal teacher meetings?		
	Yes 1 No	2	
4.10	If yes, how often?		
	Daily1 Weekly	2 M	onthly3
	Other [specify]		
4.11	Does your school have a School Performa	nce Improvement	Plan? (An action plan for the
	improvement of the school)		
	Yes 1 No 2 Part	ial 3	Don't Know 4
4.12	Does your school have its own bank accou	ant separate from p	proprietors' personal
	account?	-	•
	Yes 1 No 2		
4.13	How often is your school visited by a Circ	-	
	Rarely 1	Once a Term	3
	Once a Year 2	Twice a Term of	or More 4
4.14	How far away from the school is the Distr		
	Less than 5km 1	10-15km	
	5-10km 2	More than 15kr	n 4
4.15	Have you ever been to the District Educat	ion Office?	
	•		No. 2
	Yes 1 (Reason for going)		No 2
4.16	Is your school located on the premises of t	the proprietor's ho	use?
	Yes 1 No 2		
4.17	How far away from the school is the head	teacher's house?	
	0-1km 1 6-10km	3	
	1-5km 2 More than 1	1km 4	
4.18.	Was your school able to raise funds from		from school fees last year?
	Yes 1 No.	2	
4.19	Income and Expenditures of the school in		-
	Description	Amount	Who receives the each of the
			income

Inc	come	School Tuit	tion Fees				
		Feeding fee	es (if separate from	m			
		tuition)					
		Examinatio	n Fees				-
		Sports fees					
			ner extra-curricula	ar			
		activities	ioi omia carricar				
		Book user f	ees				
		Uniform					
		Textbook					
		Transportat	ion .				
		Other	1011				
Evner	ditures		School				
LAPCI	iuituics	Expenditu					
		Feeding					
		Salary					
		Utility					
		Sanitation					
			Teaching Aid,				
		Chalk Etc.)					
		Building M					
		Chairs/Table					
		Computers					
		Other Speci					
		Office Speed	пу				
		Total					
		Total		L			
4.20	What is	the structure	of school fees?				
0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		01 5011001 1005				
	Tuition	separately	1	Feeding	g separately		2
					5 - F J		
	Both tui	ition and feed	ding inclusive	3	Other [spe	ecify]	
			C			2.3	
4.21	What is	the frequenc	y of collecting tu	ition fees?			
		-					
	Daily	1	Weekly	·	2		
			_				
	Monthly	y3	Termly.		4		
	Other [s	specify]					
			_				
4.22	Have yo	ou ever receiv	ved a grant for yo	ur school?			
	V	1	No	2			
	YES	ı	INIA	,			

4.22b	b If yes could you please tell me how much?									
4.23	And who	n was it	received?	,						
4.23			hs				1			
	Between	12 and 2	24 months	S			4			
	Other [ s	pecify]				• • • • • • • • • • • • • • • • • • • •	5			
4.24	Indicate activities		ieck mark	any grou	ıps active	in suppo	rting you	r school i	n the follo	owing
Active	Group				e e					
		Enrollment Drive	Building Classrooms	Supplying Furniture	Maintenance & Repairs	Sports Equipment	Textbooks	Staff Housing	cles	hing
		nrollme Drive	Build	Supplying Furniture	ainte z Re	Sports quipme	extb	Staff Housin	Vehicles	Teaching
		丑	C	S	M &	田	I		,	
	ГА									
SN	MC									
	strict									
	embly strict									
	cation fice									
	FUND									
	GO's									
	nors n/church									
gro	oup									
	itional s of the									
comn	nunity									
Otl	hers									
4.21	4.21 How long did it take before you started making a profit on the school?									
	Have not	t yet start	ed 1		1-2 year	s 2	2-3	years3	3	
	Have made a loss 4 Other 5 (specify)									

4.22	Finances of	of PTA in	i 2009-2010	school	year
------	-------------	-----------	-------------	--------	------

	Description	Amount
Income	Contribution from Parents	
	Other Income	
	(Specify source)	
	Total	
Expenditures	Paid for repairs to school building	
	Paid for school furniture	
	Paid for books	
	Paid for sports/other event at school	
	Other	
	Total	

4.23 Resources received in-kind in 2009-2010 school year

Source	Type of Donation/Service provided	<b>Estimated Cost in GHS</b>

# 5. School Building

5.01 Specify the nature of your school building by indicating the number of rooms with the appropriate description

Nature of Building	Nursery/Creche	KG	Primary	JHS			
	Classrooms	Classrooms	Classrooms	Classrooms			
	Wall Type						
Mud/Clay							
Cement/Bricks							
Aluminum/Zinc							
Wood							
Other							
No Walls							

Nature of Building	Nursery/Creche Classrooms	KG	Primary	JHS		
	Classioonis	Classrooms	Classrooms	Classrooms		
Roof Type						
Thatch/Grass						
Aluminum/Slate						

roofing sheets		
Tile/Concrete		
Other		
No Roof		
	Floor Type	
Earth		
Cement/Tile		
Wood/logs		
Cow dung		
Other		

5.02 How many rooms per level does the school have?

Rooms	Nursery/Creche	KG	Primary	JHS
	Classrooms			
Total # of				
Rooms				
# that are				
Temporary				

5.03 How many of these rooms need repair?

Rooms	Nursery/Creche	KG	Primary	JHS
	Classrooms			
# Needing				
Minor Repair				
# Needing				
<b>Major Repair</b>				
# Needing to				
be replaced by				
a permanent				
structure				

5.04 Do you have the following allocated rooms in your school and if so, what is their state of repair?

Facilities	Don't have	structure in good condition	structure need of repair	structure in need of replacement
Office Room				1
Library				

Room		
Staff Room		
Storeroom		
Sick Bay		
Dormitory		
Workshop		
Laboratory		
Staff		
Quarters		

5.06 Do you have an office or room that can be securely locked?

Yes..... 1 No..... 2

## 6. Availability of school equipment and supplies

Indicate in the table below the equipment and sitting/writing places available.

	(	enera Furn		S	_		r of se		Pupil writing place by number of places			
	Teacher Desk	Teacher Chair	Blackboard	Cupboard	1 place	2 places	3 places	4 or more places	1 place	2 places	3 places	4 or more
	6	.01. C	rèche	/Nurs	ery cla	assroo	m fur	niture	:			
# Available												
Additional # needed												
		<b>6.02.</b>	Kinde	ergarte	en clas	ssroor	n furn	iture				
# Available												
Additional # needed												
		6.0	3. Pri	mary	classr	oom f	urnitu	ire				
# Available												
Additional # needed												

6.04. Junior High School classroom furniture												
# Available	# Available											
Additional # needed												

Please can you show us whichever of the documents listed in the inventory table below that you have?

#### **Inventory table**

(Interviewer observes the documents and fills this inventory table <u>on their own</u>, no need to ask any questions. Write 'yes' or 'no' in the spaces provided except for 'C' where you write the date.)

Docu	ment type		ument lable?	(B) Evide of reg entrie	ular	(C) Date of last entry	(D) Neat and in good condition?		(E) For log only (C Any er by Circ Superv	6.08): ntries cuit
6.05	Admission Register	Ye s	No	Yes	No		Ye s	No	Yes	No
6.06	Class Register	Ye s	No	Yes	No		Ye s	No	Yes	No
6.07	Inventory	Ye s	No	Yes	No		Ye s	No	Yes	No
6.08	Logbook	Ye s	No	Yes	No		Ye s	No	Yes	No
6.09	Teacher attendance register	Ye s	No	Yes	No		Ye s	No	Yes	No
6.10	Visitors Book	Ye s	No	Yes	No		Ye s	No	Yes	No
6.11	Accounting Book	Ye s	No	Yes	No		Ye s	No	Yes	No

(Note to interviewer: Class register, logbook and accounting book – or equivalent financial record – are the most important. However if they are not comfortable showing financial documents don't insist.)

6.12	Does your school	have the following	functional equipment	? (indicate number)
	a. Computer	b. Printer	c. Typewriter	e. Generator

	d. Cyclostyle machine (old-fashion ink)	ed copy machine v	vith roller mechanis	m and purple
6.13	Roughly how many library books does you	r school have?		
	a. None b. more than 10 c. more th	an 50 d. more	than 100	
6.14	Which of the following materials does GES	S provide to your s	chool? Circle all tha	t apply
6.15	Syllabus1 Attendance register2 Indicate the availability of technical equipments		_	l
	Adequate 1 Inadequate	2 N	one 3	
6.16	Indicate the availability of laboratory equip	ment in your scho	ol	
	Adequate 1 Inadequate	2 N	one 3	
6.17	Indicate the extent of availability of Audio/	Visual aids (TV, s	tereo, radio) in your	school
	Adequate 1 Inadequate	2 N	one 3	
<u>7. Cur</u>	rriculum and curricular materials			
7.01	Does your school teach according to the GI	ES curriculum?		
	Yes1 No2 (specify curriculum	used)		
7.02	Does GES make its curriculum and syllabu	s available to you?		
	Yes1 No2 (any comme	ent)		
7.03	Are you up to date with the curriculum changes Yes1 No2			on reform?
7.04	Name any changes you have made to your	curriculum or teac	ning as a result of th	e 2007 reform
	or any other recent policy changes.			
7.05	Circle which one apply to your school curri			
	SUBJECT AREA	Available	Taught	
	HIV/AIDS	1	1	
	MATERNAL HEALTH	2.	2.	

SUBJECT AREA	Available	Taught
HIV/AIDS	1	1
MATERNAL HEALTH	2	2
AGRICULTURE	3	3
CHILD LABOUR	4	4
REPRODUCTIVE HEALTH	5	5

FAMILY PLANNING	6	6
DRUG ABUSE	7	7
PERSONAL HYGIENE	8	8
OTHER,SPECIFY	9	9

7.06 Please indicate which of these subjects are currently being taught at which grade levels in your school.

Subjects	Kindergarten	Primary	Junior High School
English			
Mathematics			
Science (formerly 'Natural Science @lower pry and			
'Integrated Science' @ upper pry & JHS. Includes Agric			
Science)			
Social Studies			
(includes cultural studies, citizenship education, etc.)			
Ghanaian Language			
Language and Literacy (NALAP)			
French			
Religious & Moral Education			
ICT			
Basic Design and Technology (BDT) (Formerly Pre-			
technical vocational (TVET)			
Physical Education			
Music & Dance			
Other (Specify)			

	Asante	1	Kasem	5	Dagree		9
	Dagbani	2	Akwapem	6	Dangme	10	
	Ewe	3	Fante	7	Gonja	11	
	Nzema	4	Ga	8	Other	12	
7.00	•		eive supply of textboo		GES?		
7.08	•		* * *		GES?		
7.09	Yes	1 1	* * *	2			
	Yes	1 I	No	2	5?		

7.09 Indicate the number of textbooks available to pupils by grade level in each subject.

KG1	KG2	<b>P1</b>	<b>P2</b>	P3	<b>P4</b>	P5	<b>P6</b>	JS1	JS2	JS3
	KG1	KG1 KG2	KG1 KG2 P1	KG1 KG2 P1 P2	KG1 KG2 P1 P2 P3	KG1 KG2 P1 P2 P3 P4	KG1 KG2 P1 P2 P3 P4 P5	KG1 KG2 P1 P2 P3 P4 P5 P6	KG1 KG2 P1 P2 P3 P4 P5 P6 JS1	KG1 KG2 P1 P2 P3 P4 P5 P6 JS1 JS2

7.10 Could you please indicate which of the GES exams is given, when it is given and grades at which it is given

EXAMINATIONS	CIRCLE	WHEN	GRADE[S]
BECE	1		
SEA	2		
NEA	3		
	4		
Other Specify			

Indicate the number of teachers' guides available by grade level in each subject.

Subjects	KG1	KG2	<b>P1</b>	<b>P2</b>	<b>P3</b>	<b>P4</b>	P5	<b>P6</b>	JS1	JS2	JS3
English											
Mathematics											
Science (formerly 'Natural Science											
@lower pry and 'Integrated Science' @											
upper pry & JHS. Includes Agric											
Science)											
Social Studies (includes cultural											
studies, citizenship education, etc.)											
Ghanaian Language											
Language and Literacy (NALAP)											
Subjects	KG1	KG2	<b>P1</b>	P2	<b>P3</b>	<b>P4</b>	P5	P6	JS1	JS2	JS3
French											
Religious & Moral Education											
ICT											
Basic Design and Technology (BDT)											
(Formerly Pre-technical vocational											
(TVET)											
Physical Education											
Music & Dance											
Other (specify)											

## 8 Enrollment & Attendance

Please specify current enrolment in your school by grade and gender in the table below:

	Nursery/Creche	KG1	KG2	P1	P2	P3	P4	P5	P6	J1	J2	J3
	8.01 Number of	Stream	ns per (	Grade								
	8.02 How many	stream	s have	classe	s in th	e open	air?					
	-											
	8.03 How many	Boys a	nd Gir	ls are i	in eacl	n grad	e?					
/S												
ls												

8.04 Do you have the records available for the 2009-2010 academic year to complete part or all of the enrolment/completion table below? Yes...1 No....2

If so, please complete the table for the grades you have in your school:

100	oi enroiim	ent an	a compie	ion by	grade and	ı gena	er in 2009	-2010	academic	year								
; 2 ab	oined)		P1 P2			P3 P4			P 5		P 6	JHS	1	JHS	2	JHS 3		
8	8.05		8.06		8.07 8.08		8.08		8.09	8.10		8.11		8.12		8.13		8
	Comp	En	Comp	En	Comp	En	Comp	En	Comp	En	Comp	En	Comp	En	Comp	En	Comp	En
	M	M	3.5								- · I		I		~ JP			
1 1	111	IVI	M	M	M	M	M	M	M	M	M	M	M	M	M	M	M	M
	F	F	M F	M F	M F	M F	M	M F	M	M F			_		_	_	M F	M I

How many days were there in the terms last year?

2009-2	2010 acade	mic year
8.15	8.16	8.17
1 <sup>st</sup> Term	2 <sup>nd</sup> Term	3 <sup>rd</sup> Term

8.18 Do you have the records available for the 2009-2010 academic year to complete part or all of the school attendance table below? Yes...1 No....2

If so, please complete the total attendance days per term (by gender) in the table below for the grades you have in your school:

Sch	ool a	tten	danc	e by	grad	e an	d gen	ider i	in 20	09-20	010 a	cade	mic	year															
KG P1 P2 P3 P4 (1&2 combined) P3 P4							P 5			P 6		JH	<b>S</b> 1		JH	S 2		JHS	83										
	8.19			8.20			8.21			8.22			8.23			8.24			8.25			8.26	5		8.27	7		8.28	3
														TE:	R M	S													
1	2	3	1	2	3	1	2	3	1	2	3	1	2	3	1	2	3	1	2	3	1	2	3	1	2	3	1	2	3
M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F	M F

#### 9 Pupil movement

	Nursery/Creche	K1	K2	P1	P2	P3	P4	P5	P6	J1	J2	J3
	9.01. How many	pupils	transf	erred to	o your	school	l from	other s	chools	this y	ear?	
Boys												
Girls												
	9.02. How many	pupils	transfe	erred f	rom yo	ur sch	ool to	other s	chools	at the		

	beginning of this school year?														
Boys															
Girls															
	9.03. How many	pupils	dropp	ed out	of you	r scho	ol last	year?							
Boys															
Girls															
	9.04. How many	pupils	repeat	ed last	year?										
Boys															
Girls															

9.05 How many pupils died in the previous year?

	Illn	her		
Gender	Boys	Girls	Boys	Girls
Number				

9.06 How many pupils have parent(s) who are deceased?

		Boys		Girls							
	Mother Died	Father Died	Both Died	Mother Died	Father Died	Both Died					
Nursery/Creche											
KG											
Primary											
JHS											
Total											

## 9.07 How many pupils have graduated from one level to the other for the following years?

		Boys			Girls	
	2008	2009	2010	2008	2009	2010
Nursery/Creche						
KG						
Primary						
JHS						
Total						

## 10. School Staff profiles

10.01. Professional and academic qualifications (including head teacher)

	C						
	Surname (Turn sideways to fill in name)						
	Degree						
<u>8</u>	Last two digits of year completed. If						
ior	currently studying write 'C'						
cat	Diploma certificate						
99	Last two digits of year completed  Cert A						
l na							
) g	Last two digits of year completed						
hin him	Cert A post sec  Last two digits of year completed						
eac	Cert B						
Professional teaching qualifications	Last two digits of year completed						
essio	Post-Graduate Teaching certificate (PGCE)						
rof	Last two digits of year completed Untrained Teachers' Diploma in Basic						
Ā	Education (UTTDBE)						
	Last two digits of year completed						
	Middle School Leavers' Certificate						
Su	(MLSC)						
mic tio	Senior Secondary School Certificate						
der ica	Examination (SSCE)						
Academic qualifications	Took SSCE but did not pass all papers						
nb	Other (specify)						
<u>&gt;</u> .	(Ask each teacher)						
is mil							
re fa							
Where is your fami from							
<b>P Y T</b>							
ne ere							
n tl vhe							
ve i ty v							
l liv							
you wo							
Do you live in the community where you work?							

Are you from the community where you work?							
Are you commun you work							

## 10.02. Function in the school

(Turn sideways to	First name o fill in name)					
(Turn sideways to	Surname ofill in name)					
Function	1 = Teaching 2 = Administrator 3 = Other					
Status	1 = Fulltime 2 = Part time 3 = National Service					
Type of Teacher	1 = Class Teacher 2 = Subject 3 = Head					
Service Sex	Last two digits of year posted to present station  1 = Male  2 = Female					
Year of Birth	Last two digits					
Level	1 = Nursery 2 = Kindergarten 3 = Primary 4 = JHS					

	2 = Subject								
	3 = Head								
Service	Last two digits of year posted to present station								
Sex	1 = Male								
	2 = Female								
Year of Birth	Last two digits								
Level	1 = Nursery								
	2 = Kindergarten								
	3 = Primary								
	4 = JHS								
Yes	we teacher guidelines for behavioral conduct at sc1  No2  we teachers written contracts when you employ the		in j	pla	.ce'	?			
Yes									

10.05	Does your staff receive In-Service Training (INSET)?
If so, v	Never 1 Have Before 2 Regularly 3 which areas of training are normally covered?
	Science 1 English 3  Mathematics 2 Teaching methodology 4  School Management 5 Social issues eg. health, child labour 6  Other 7
10.07	How many times have teachers in your school received In-Service Training this past year?
	Never 1 Once 2 Twice 3 3 times 4 or more 5
10.08	Where did they receive the training?
	At our school 1 At the District Education Office 2 Other3
10.09	Who facilitated the INSET?
	1 Circuit Supervisor 2 District Officer 3Other District Education Office staff 4 Retired teachers (from where) 5 Head teacher 6 Proprietor 7Other (Specify)
10.10	Has your school had any In-Service Training on health awareness?
	Yes 1 No 2
10.11	If yes, give an example of something you learned through such training.
10.12	Do your teachers integrate Health Awareness issues into the curriculum?
	Yes 1 No 2
	If yes, describe how:
10.13	How much on average do you pay your teachers per month?  KG
	Primary

	JHS
10.14	Apart from cash do you provide anything else to your teachers?  Free food 1 Free accommodation 2 Other3 (Specify)
10.15	What is the most serious problem you have with your teachers?
10.16	How do you discipline your teachers when they misbehave?

10.15 How many non-teaching staff does your school have?

Staff	Male	Female	Staff	Male	Female
Accounting			Library Assistant		
Administrative			Security		
(Secretary etc)					
Lab Assistant			Driver		
Caterer			Other()		

11. Staff Movement
11.01 How many staff (male and female) have taken a leave in the past school year? What kind of leave and for a total of how many days?

		Nursery /	crèche		, y	24		Primary			SHI			Admini stra-tive	staff
			Tot	tal N	umb	er of te	achei	rs or	staff w	ho h	ave 1	taken le	ave		
	M	F	Days	M	F	Days	M	F	Days	M	F	Days	M	F	Days
Sick Leave															
Extended Sick															
Leave															
Annual Leave															
Maternity															
Leave															
Bereavement															
Study Leave															
Casual Leave															
Absent without															
notice															
Other															

## 11.02 How many of your teachers left/resigned/were dismissed?

	Male			Female			
	2008	2009	2010	2008	2009	2010	
Nursery/Creche							
KG							
Primary							
JHS							
Total							

11.03 How many staff (male and female) have left your school for the following reasons in the past school year?

	Nursery / Crèche		KG		Primar y		JHS		Admini str- ative staff	
	M	F	M	F	M	F	M	F	M	F
Retirement										
Illness										
Transferred										
Dismissed										
Vacation of										
Post										
Death										
Other										

## 12. Summary

12.1.	What are you most proud of your school for?	
12.2.	What is the biggest challenge of all that you face in your school?	
12.3.	How does your school compare with other schools in your community and academic quality?	in terms of infrastructure
12.4.	How does your school compare with schools in nearby communities in and academic quality?	n terms of infrastructure

12.5. If you could have **only** one of the following to improve your school, what would it be?

	1 Better trained teachers	2 More assistance from GES		
	3 Better infrastructure & equipment	4 Better management capacity		
	Other, specify			
12.6.	If you had more money for the school, wha	at would you spend it on?	_	
12.7		hous over you?	_	
12./.	What advantages do you feel state schools	•	_	
12.8.	What advantages do you feel you have ove	er state schools?	_	
	PROPRIETOR'S	DISCUSSION GUIDE	_	
Back	ground Information			
Name	e of Respondent:	Age:so	ex:	Status:

- Can you please tell me all about your school?
- Does your school have its own vision? Describe in detail. If yes how was it formulated?
- What is the mission of the school? If yes, kindly share with me
- How would you describe your teachers' performance (school attendance and time on task)? Have you observed any changes? If yes, what are those changes?

Region:\_\_\_\_\_\_ District:

\_\_\_\_\_ Community\_\_\_\_\_ School Name:

• How do you see teachers/staff appearance – dressing and personality?

- Have you observed any changes? If yes, what are those changes?
- What support do you give to your teachers? Probe whether he support teachers in lesson plan preparation and review, TLMs, does he observe teachers teach, whether he provides feedback to teachers.
- Do you have a head teacher? If no who heads the school?
- Do you have staff meeting? If yes, how often do you meet?
- What changes/effects has the loan had on your school? Give specific examples.
- Have you put in place any plans in managing the loan? If yes, can you please share with me?
   Probe for what s/he uses the loan for, including benefits to the school and how s/he plans to pay back the loan
- What in your opinion is the greatest challenge facing your school?
- How would you describe the current performance of your school?
- How will you compare last academic year's performance with the current academic year?
- What is your staff strength?
- Do you experience staff turnover? If yes, how often and what do you think makes teachers leave?
- How will you describe the performance of the caterers?
- Can you please describe if there has been any changes in their attitudes after training.

- Has there been any change in the school menu?
- What has been the students' reaction/response regarding the school menu?
- Can you please tell me in your opinion the importance and impact of relationship to you and the school?
- Describe if there has been any significant changes in relations among staff.
- How is the relationship between the community and the school? Can you please share some experience with the community?
- Could you please tell me a little bit about the structure of your school?
- Who occupy key positions and their responsibilities?
- Can you please share your financial management procedure with me?
- Who manages your school accounts and what is their background?
- Can you please share your income and expenditure pattern with me?
- Do parents pay school fees on time? If no, how do you manage to get them to pay?
- What other expenses do parents incur aside school fees?
- Has there been any upward adjustment of fees and other basic school needs (uniform, feeding etc)
- Could you please tell me all the associations/unions/groups the school is involved in?
- Do you have a PTA? If yes, how frequent do you have PTA meetings?
- How many meetings did you have during the past term? Can you share some issues discussed in your last meeting?
- How was the PTA formed? Probe whether members were appointed, elected or by volunteering
- Could you please discuss how important PTA is to your school and the benefits? Give concrete
  examples, including support provided to the school.
- Does your school have Board of Governors/SMC in place?
- How frequent do you have Board of Governors/SMC meetings? If yes, how frequent do you have meetings?

- How many meetings did you have during the past term? Can you share some issues discussed in your last meeting?
- Could you please discuss how important Board of Governors /SMC is to your school and the benefits? Give concrete examples, including support provided to the school.
- How was the PTA formed? Probe whether members were appointed, elected or by volunteering
- What is your relationship with the District Education Service (DEO)? Probe to see what they do with the Education Office.
- How has your school benefitted from the DEO? Kindly share with me some of the benefits you have received from DEO?
- Do you have membership with GNAPS? If yes, how has your involvement in GNAPS benefited your school? If No, why? How much does your membership cost?
- How do you relate with other school proprietors who completed IDPRS (IDP Rising Schools Program) Proprietor Training at the same time?
- What do you think of IDPRS?
- What assistance have you received from IDPRS? Can you share with me why you received the assistance?
- Has there been any other assistance grants/donations to support school?
  - o If yes, can you please share with me the source and frequency?

Please discuss any feedback.

Appendix 3

#### Warm up

- Please tell me about yourself name, age, occupation, family, education, hobbies, etc.
- What 3 words would your best friend use to describe you? Why?
- Please take me through your typical day/week? (what, where, when, whom, how, why?)
- How do you entertain yourself? (e.g.TV, radio, cinemas, etc.)
- Can you please tell me all about your school?
  - o Probe for in-depth knowledge about teachers' attitude towards work
    - Discuss qualification of teachers are any trained teachers? If they are trained, what type of training (certificate, diploma, other, etc.)?
- Establish professional, educational background
- Discuss routes for improvement. Probe for UTTDBE or any distance learning
  - In-service training [INSET]
    - Frequency
  - Length of teaching at school, how long plan to stay
    - Establish time frame and what factors could influence change in timeframe
  - Interest in work
    - Challenges, satisfaction, expectations, etc.
  - Time for arriving and leaving school
  - Discuss the teaching process
    - Probe
      - If lessons (notes) are prepared before classes
      - Usage of teaching and learning materials TLMs
      - Access to the curriculum
      - Access to GES textbooks
      - Discuss whether proprietor visits the classroom and probe for what s/he does during the visit
      - Check whether school has a structured time table
  - Establish future plans

- Intention to change profession in future or stay in same
  - Further studies and or change subject
  - Interest in further studies
- o Relationship with, and perception of, proprietor
  - Moderator establish if any teacher is a relation to proprietor
- Discuss salary
  - Frequency of payment
    - Any changes in frequency of payment
      - o Timeframe for change
- How is communication shared
  - Probe for unions, staff meetings
    - Frequency of meetings last year and this year discuss changes and reasons for changes
- Discuss relations with students/pupils
  - Probe for methods used to instil discipline
    - Establish whether methods were mandatory or subjective
- Could you tell me how the school is financed?
  - Probe for both internal and external financial sources (if any)
    - Moderator Probe for IDPRS. Establish knowledge of services/assistance offered by IDPRS
  - What in your opinion is the greatest challenge facing your school?
  - Establish performance of school currently
    - o Probe for any changes in performance between last year and now
  - Could you please discuss the structure of your school
    - o Probe who is in charge
    - o Moderator discuss the role of teachers in managing school
    - o Role in decision-making and plans for managing school
  - Discuss perception of teachers' of proprietors response to teachers opinion of managing school
  - Does the school have its own vision? If yes how was it formulated?

- Could you please tell me all the associations/unions/groups the school is involved in? Probe for both internal and external
  - How frequent do you have PTA meetings? Probe if there was any in the past term, how many and when, number of participants and key issues discussed
    - Could you please discuss how important PTA is to the school and the benefits
      - MODERATOR probe for reasons for PTA meetings
  - o Could you please describe your relationship with other teachers?
    - Discuss the relationship consulting about lessons
  - o How frequent does the school have Board of Governors /SMC meetings? Probe if there was any in the past term, how many and when, number of participants and key issues discussed
    - Could you please discuss the importance of BoG/SMC to your school and the benefits
    - MODERATOR probe if school could do without BoG/SMC and establish reasons
  - Please discuss any feedback